



2011/12
Budget

MILLAGE RATES FOR TROY CITIZENS

Taxing Entity	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
Tax Rate Shown in Mills								
Troy School District	10.16	9.87	9.87	9.87	9.42	8.72	9.74	9.74
Oakland County Government	4.65	4.65	4.65	4.65	4.65	4.65	4.65	4.65
Oakland County Comm. College	1.59	1.58	1.58	1.58	1.58	1.58	1.58	1.58
Intermediate School District	3.38	3.37	3.37	3.37	3.37	3.37	3.37	3.37
S.M.A.R.T.	0.60	0.60	0.59	0.59	0.59	0.59	0.59	0.59
State Education	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Zoo	-	-	-	-	0.10	0.10	0.10	0.10
City of Troy	9.45	9.45	9.43	9.28	9.28	9.28	9.40	9.49
Total - Millage Rates	35.83	35.52	35.49	35.34	34.99	34.29	35.43	35.52

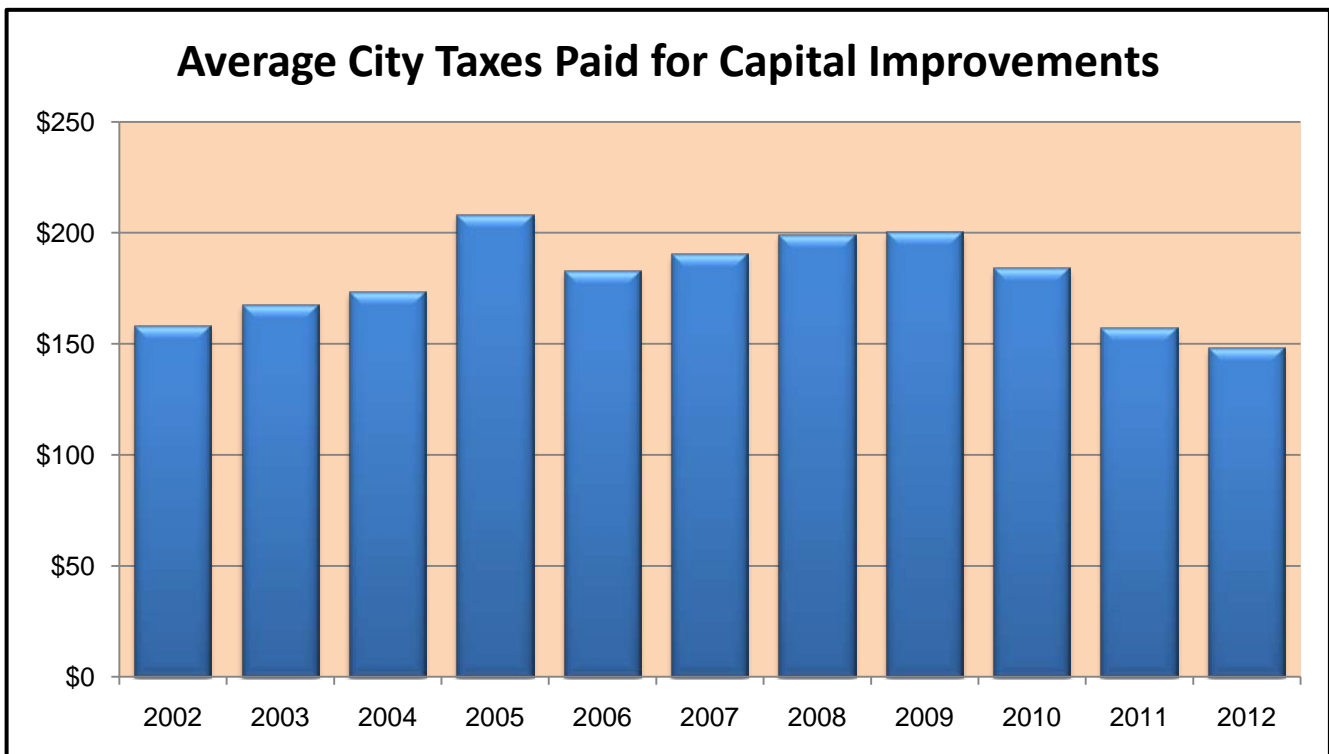
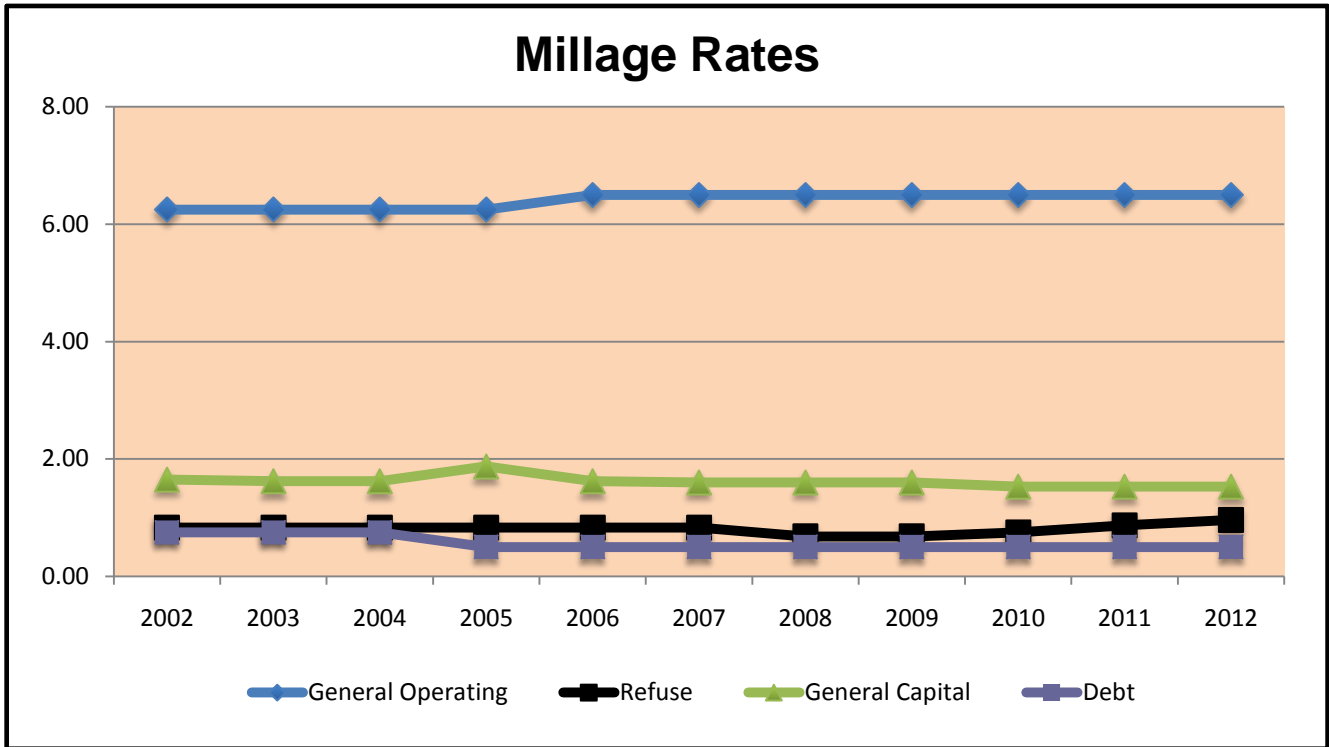
Millage rates are estimated for other taxing jurisdictions.

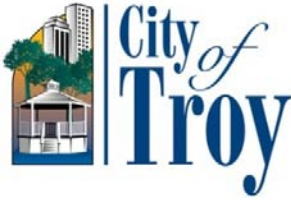
Average Residential

Taxable Value	111,203	112,886	118,834	124,597	124,885	120,014	102,490	96,775
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Taxing Entity	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
Average Tax Rates Shown in Dollars								
Troy School District	\$ 1,130	\$ 1,114	\$ 1,173	\$ 1,230	\$ 1,176	\$ 1,047	\$998	\$943
Oakland County Government	517	525	553	579	581	558	477	450
Oakland County Comm. College	177	178	188	197	197	190	162	153
Intermediate School District	376	380	400	420	421	404	345	326
S.M.A.R.T.	66	68	70	74	74	71	60	57
State Education	667	677	713	748	749	720	615	581
Zoo	-	-	-	-	12	12	10	10
City of Troy	1,051	1,067	1,121	1,156	1,159	1,114	963	918
Total - Dollars	\$ 3,984	\$ 4,009	\$ 4,218	\$ 4,404	\$ 4,369	\$ 4,116	\$ 3,630	\$ 3,438

Average tax rates are based on residential homestead property within the Troy School District.

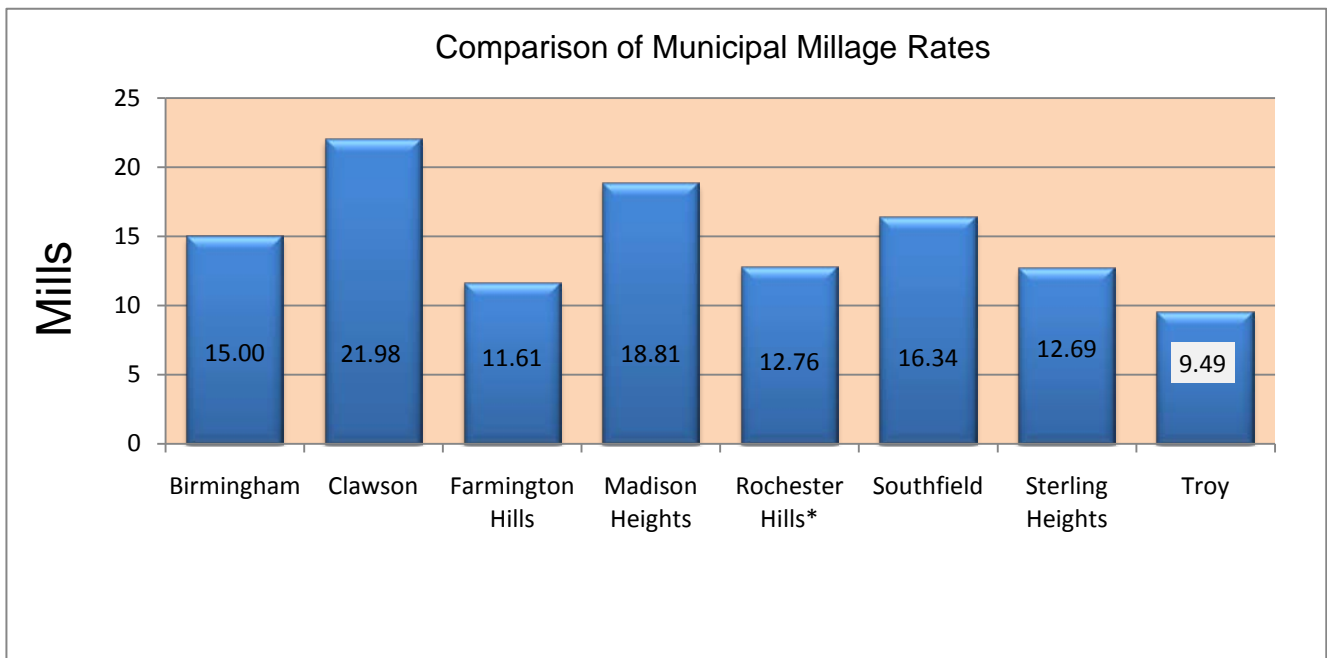




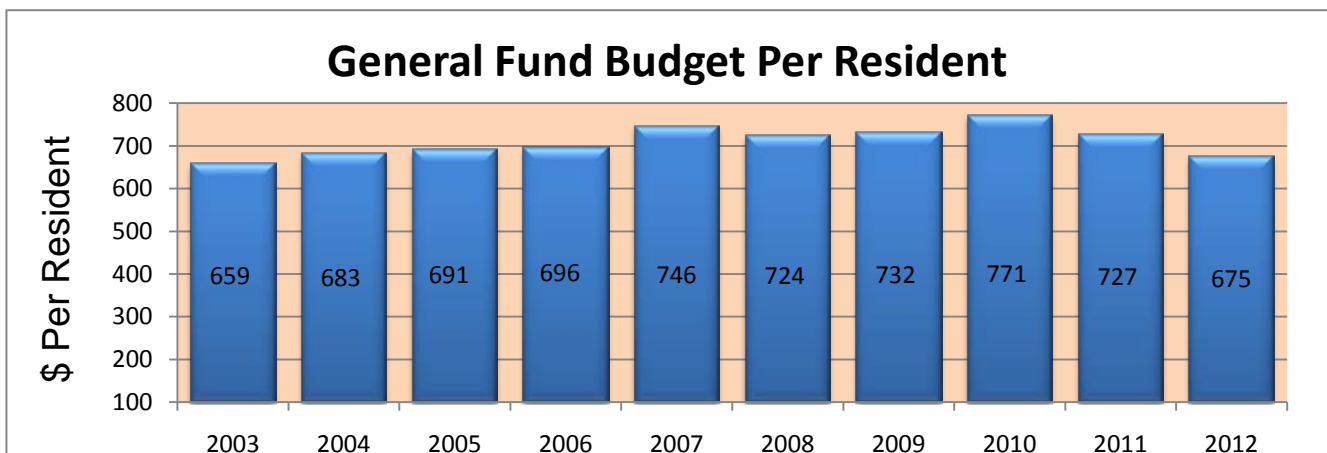
2011/12
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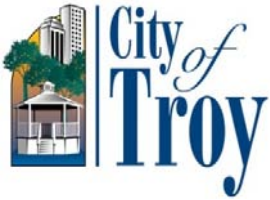
**SUMMARY OF
MILLAGE REQUIREMENTS**

	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	Proposed 2011/12
General Operating	6.25	6.25	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Refuse	0.83	0.83	0.83	0.83	0.68	0.68	0.75	0.87	0.96
Capital	1.62	1.87	1.62	1.60	1.60	1.60	1.53	1.53	1.53
Debt	0.75	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Total	9.45	9.45	9.45	9.43	9.28	9.28	9.28	9.40	9.49



*Includes estimated millage rate for refuse collection.





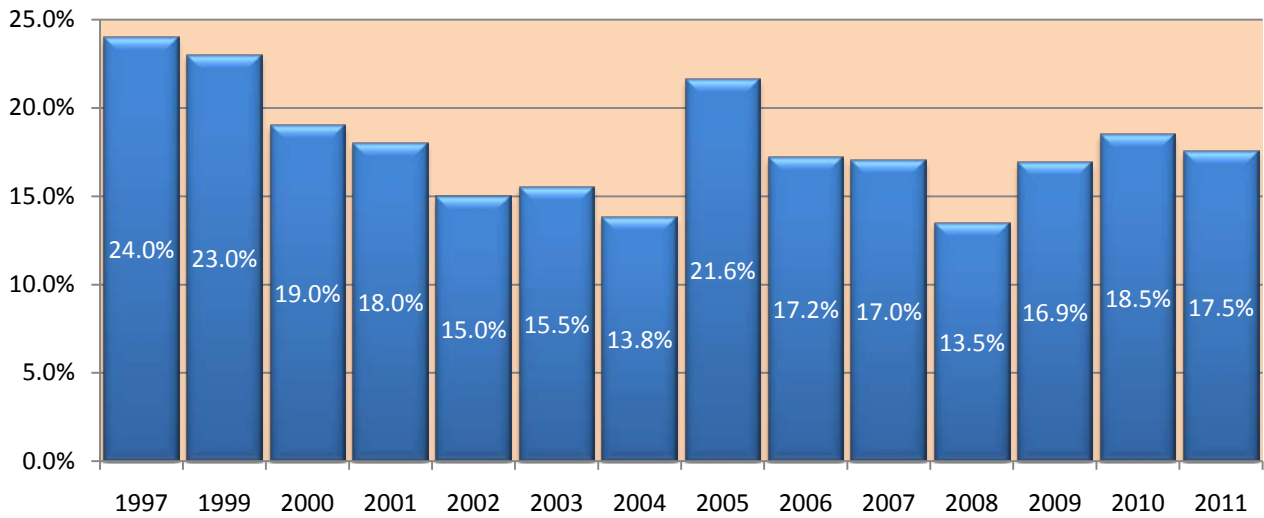
2011/12
Budget

**GENERAL FUND
REVENUES AND EXPENDITURES**

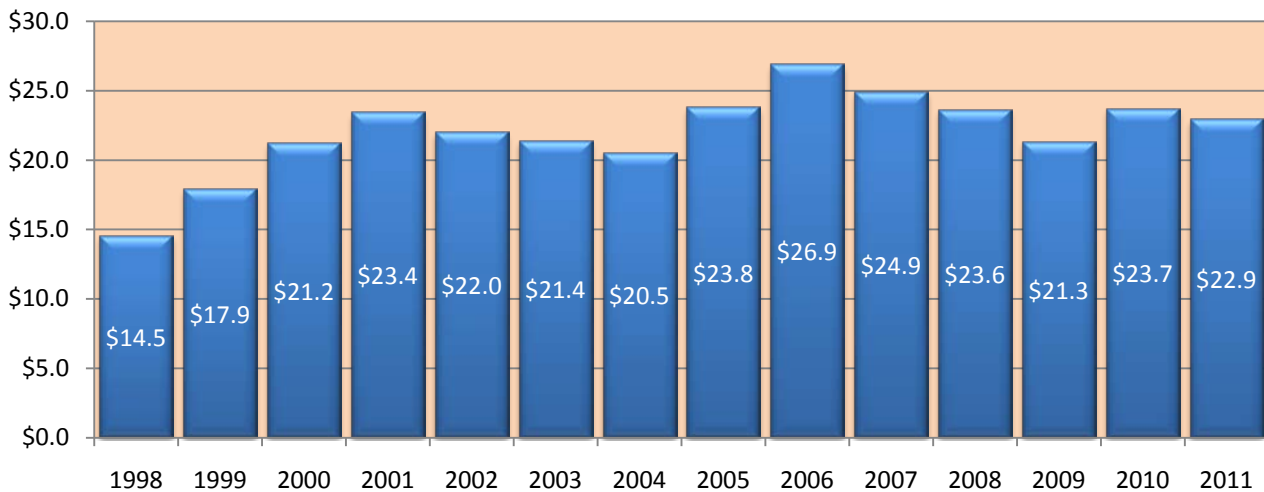
Description	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2011 Budget	2012 Budget
Revenue						
Taxes	\$36,667,414	\$36,487,454	\$36,362,515	\$32,793,000	\$32,622,500	\$30,163,000
Licenses and Permits	1,393,635	1,237,190	1,113,807	1,209,200	1,080,000	1,500,200
Federal Grants	14,577	33,314	81,829	12,000	17,600	12,000
State Grants	6,814,812	6,488,998	5,755,414	5,332,250	5,242,500	5,302,300
Contributions - Local	181,243	186,245	139,679	138,000	115,000	115,000
Charges for Services	7,413,352	7,115,476	7,533,561	6,950,050	7,158,250	6,060,300
Fines and Forfeitures	886,174	1,053,360	1,226,728	1,148,500	1,241,270	1,072,000
Interest & Rent	1,676,427	1,546,222	1,136,194	1,112,640	1,174,340	1,074,340
Other Revenue	530,628	702,632	644,103	771,200	754,720	695,500
Total - Revenue	\$55,578,262	\$54,850,890	\$53,993,831	\$49,466,840	\$49,406,180	\$45,994,640
Other Financing Sources						
Operating Transfers In	\$5,664,702	\$5,008,469	\$6,870,319	\$5,698,630	\$8,432,810	\$9,161,881
Total - Revenue	\$61,242,965	\$59,859,359	\$60,864,151	\$55,165,470	\$57,838,990	\$55,156,521
Expenditures						
Building Inspection	\$2,121,746	\$2,137,944	\$1,882,269	\$983,800	\$962,513	\$1,198,913
Council/Executive Admin	3,749,742	3,748,989	3,369,616	3,335,768	3,548,977	2,262,518
Engineering	2,676,846	2,525,115	2,043,465	1,899,770	1,951,997	1,949,125
Finance	3,003,877	3,182,963	3,124,498	2,929,761	2,825,836	3,732,709
Fire	4,373,012	4,422,114	4,263,606	4,226,749	4,238,338	4,214,198
Library/Museum	4,831,439	4,167,249	3,905,930	2,316,620	2,478,241	735,510
Other General Government	2,428,143	2,235,372	2,068,823	1,900,157	1,882,141	1,806,893
Parks & Recreation	9,413,684	9,527,698	8,197,638	7,205,688	7,524,747	6,081,412
Police	24,269,902	24,482,226	24,756,766	26,260,940	27,049,630	27,873,319
Streets and Drains	5,600,747	5,687,383	4,844,705	4,928,930	5,376,569	5,301,924
Total - Expenditures	\$62,469,136	\$62,117,055	\$58,457,315	\$55,988,183	\$57,838,990	\$55,156,521
Other Financing Uses						
Operating Transfers Out	\$10,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Expenditures	\$62,479,136	\$62,117,055	\$58,457,315	\$55,988,183	\$57,838,990	\$55,156,521
Revenue Over (Under) Expenditures	(\$1,236,172)	(\$2,257,696)	\$2,406,836	(\$822,713)	\$ -	\$ -



General Fund Unreserved/Undesignated Fund Balance as a Percentage of the Budget



General Fund Fund Balance



This chart depicts the cumulative result of excess revenues over or (under) expenditures in the General Fund.



2011/12
Budget

MAJOR REVENUE SOURCES

GENERAL FUND

- **City Taxes**

The City's major source of revenue comes from property taxes. This revenue is calculated by multiplying the taxable valuation of the property by the specific tax levy for general operations. If either variable increases or decreases a relative change to the City tax revenue will be experienced.

In the 2011/12 budget, City property tax revenue represents 50.8% of total revenue sources, a decrease of \$2.5 million or 8.2% under the fiscal year 2010/11 budget. The City's taxable valuation decreased by 8.2%, after including a 1.7% CPI valuation adjustment on existing real property, that's taxable value, was less than the assessed value.

The general operations tax levy for the 2011/12 fiscal year is 6.50 mills per \$1,000 taxable value. The operating millage rate remains at the same level since 2005/06.

The City's total tax rate of 9.49 mills was increased by .09 mills due to the reduction in taxable value and the increased cost associated with refuse collection. The operating millage rate of 8.03 mills (general operating = 6.50 mills and Capital = 1.53 mills) continues to be below the 8.10 millage rate established by a recently approved (November 2008) City Charter amendment and the 8.10 Headlee maximum allowable levy. The City is not projecting a Headlee rollback for 2011/12.

- **Licenses and Permits**

The revenue source from licenses and permits is made up of business licenses and permits and non-business licenses and permits.

This revenue source represents 2.7% of total revenue sources, and is generated by fees charged to individuals and businesses for the building of new structures as well as improvements made to existing structures. Building permits generate the largest source of revenue, accounting for \$.9 million or 60% of the total from licenses and permits. This revenue source is estimated to increase by \$.4 million due to recent increase in building activity.

- **Federal, State and Local Returns**

Another source of revenue to the City is federal, state and local returns. This source of revenue is comprised of grants from the federal, state, and county levels of government. The major source in this revenue category is state revenue sharing.

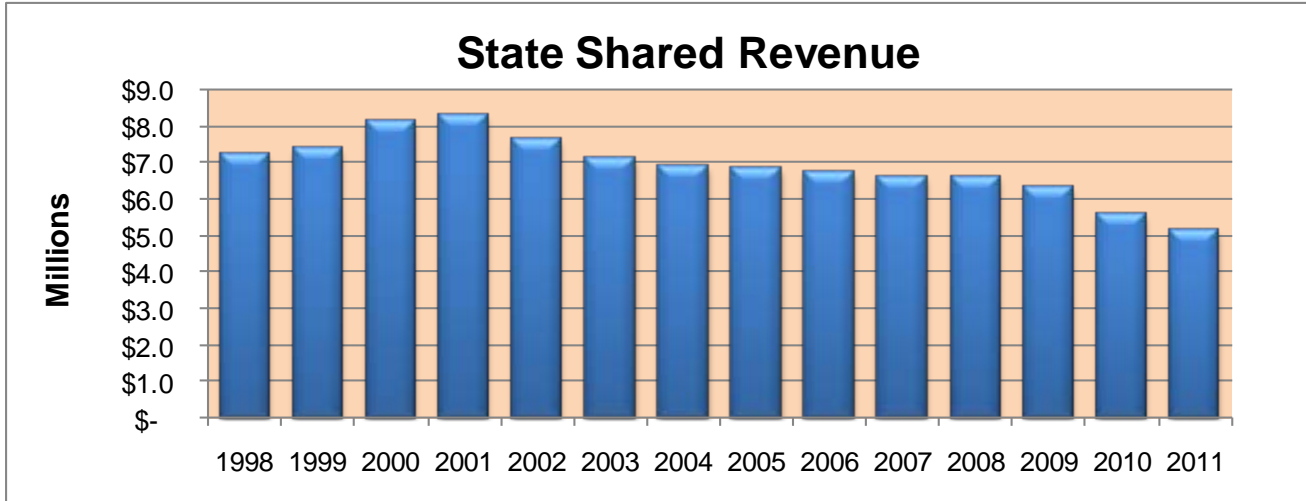
State revenue sharing estimates amount to \$5.2 million or 9.4% of total General Fund revenue compared to \$5.1 million and 8.8% in 2010/11. State shared revenue is the return of a percentage of the 6% state sales tax to local units of government. Distribution of state shared revenue is based on population and relative tax efforts and valuation. This source of revenue has come under pressure as a result of the condition of the state economy and state budget shortfalls.

As can be seen from the chart on the next page, this revenue source has decreased since 2001. The City uses very conservative estimates when projecting state shared revenue. The \$5.2 million budgeted brings us down to the constitutionally guaranteed amount.



2011/12
Budget

MAJOR REVENUE SOURCES



- **Charges for Services**

Charges for services are broken into the following 4 categories:

- 1) Fees
- 2) Services rendered
- 3) Sales
- 4) Uses

In total, this revenue source generates \$6.1 million or 11.0% of total General Fund revenue. The \$6.1 million compares to \$7.2 million in 2010/11. The decrease is attributable to the reduction in Recreation user fees.

The major sources of revenue are CATV franchise fees, Parks and Recreation program fees, Community Center pass fees and Engineering fees. The Community Center and its program revenue are reviewed annually to meet the goals established by City Council.

- **Other Financing Sources**

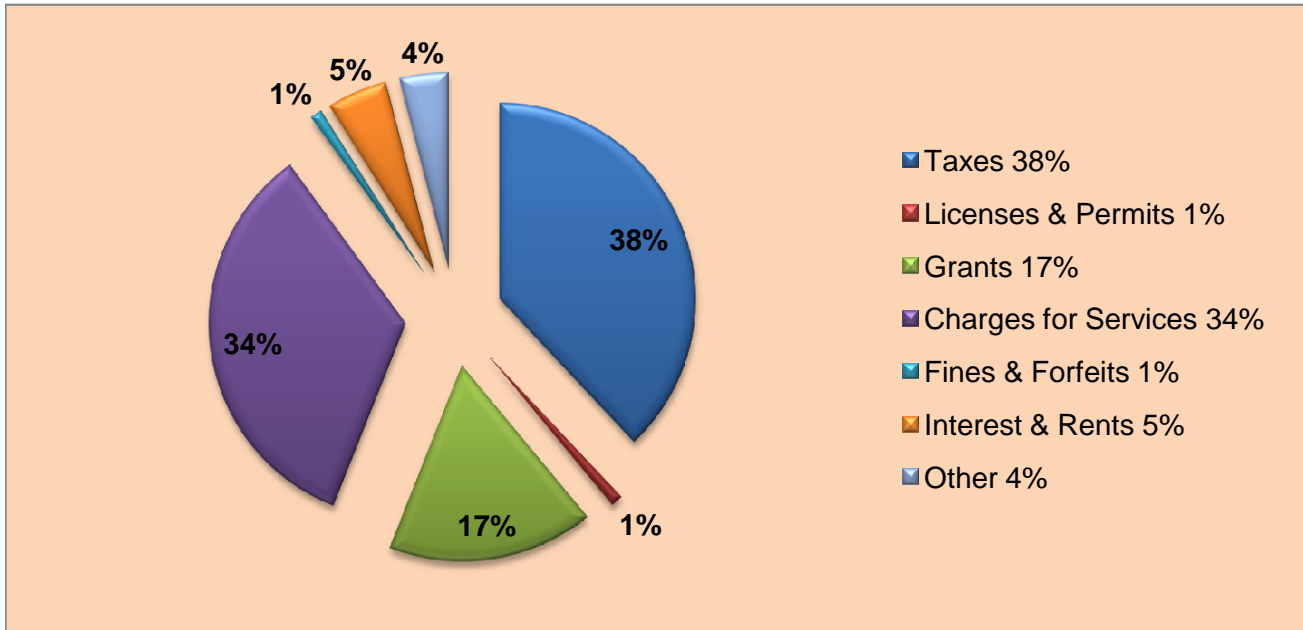
The main revenue sources are:

- 1) The Downtown Development Authority (DDA) transfer to cover administrative charges and to enhance maintenance of the Big Beaver medians.
- 2) The transfer of excess Special Assessment funds and a \$305,000 transfer from the Budget Stabilization Fund.

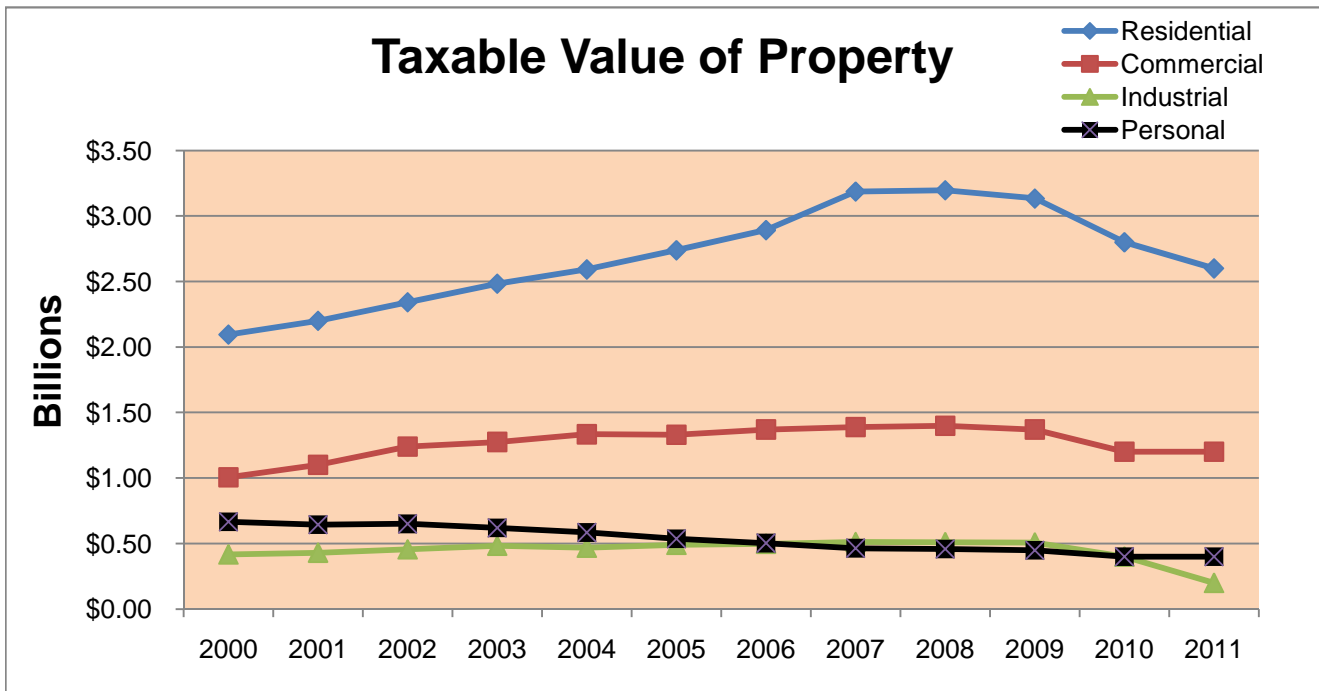
The 2011/12 budget calls for a re-appropriation of \$2.6 million which will bring the Unreserved/ Undesignated Fund Balance to \$9.7 million or 17.5% of our General Fund budget. This measure was taken to help off-set the large reduction in property tax revenue.

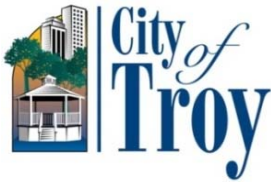
ALL FUNDS

The graph below illustrates total fund revenues as a percent of All City funds.



The following graph shows property value assessments by property type. The taxable value, along with the millage rate, determines the total property tax collected.



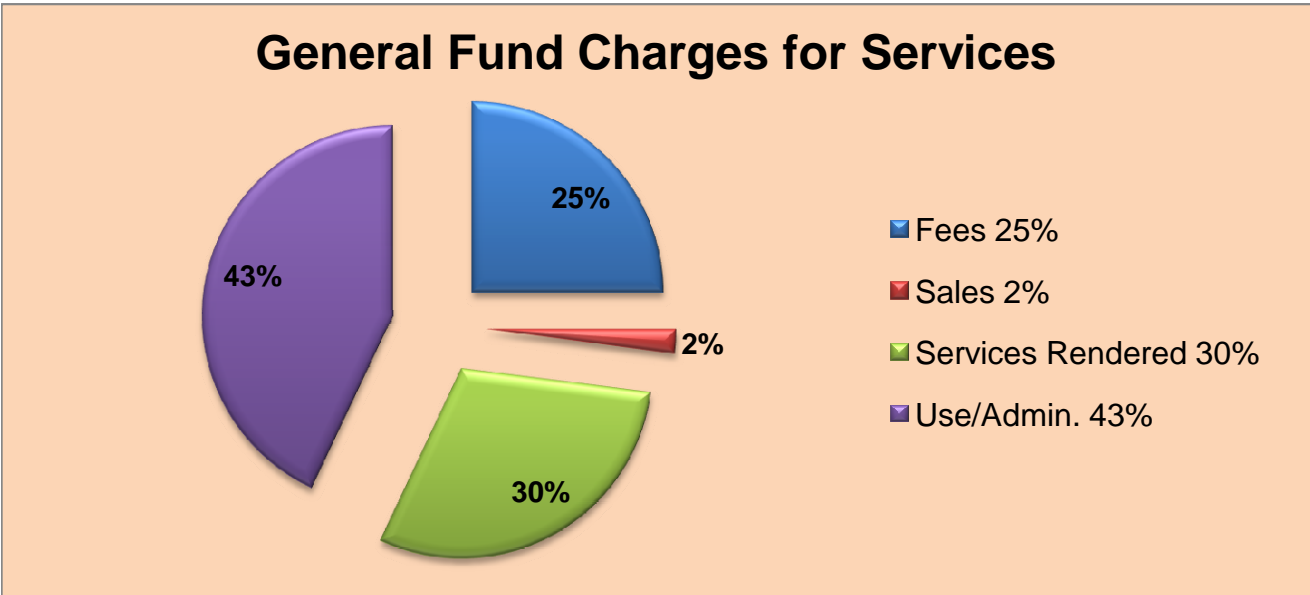


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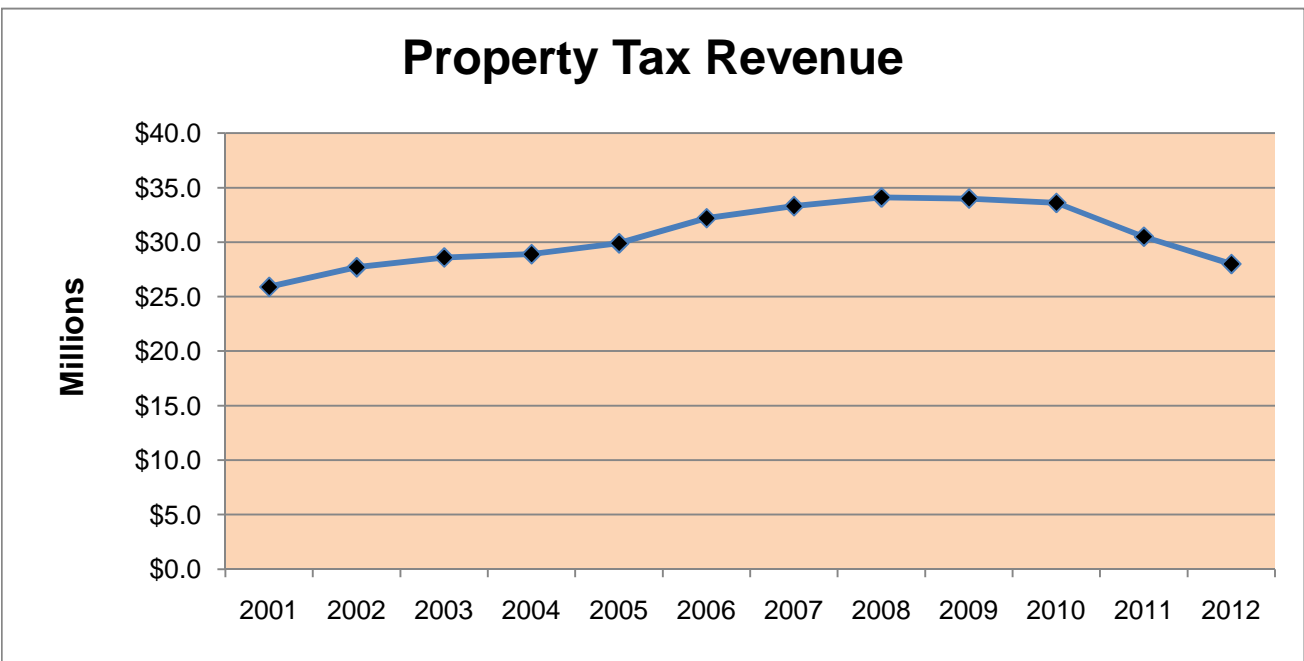
MAJOR REVENUE SOURCES

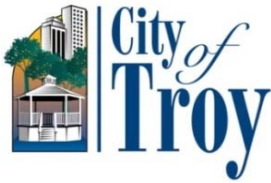
GENERAL FUND

The major sources of revenues are CATV franchise fees, Parks and Recreation program fees, Community Center passes and Engineering fees (\$6.1 million).



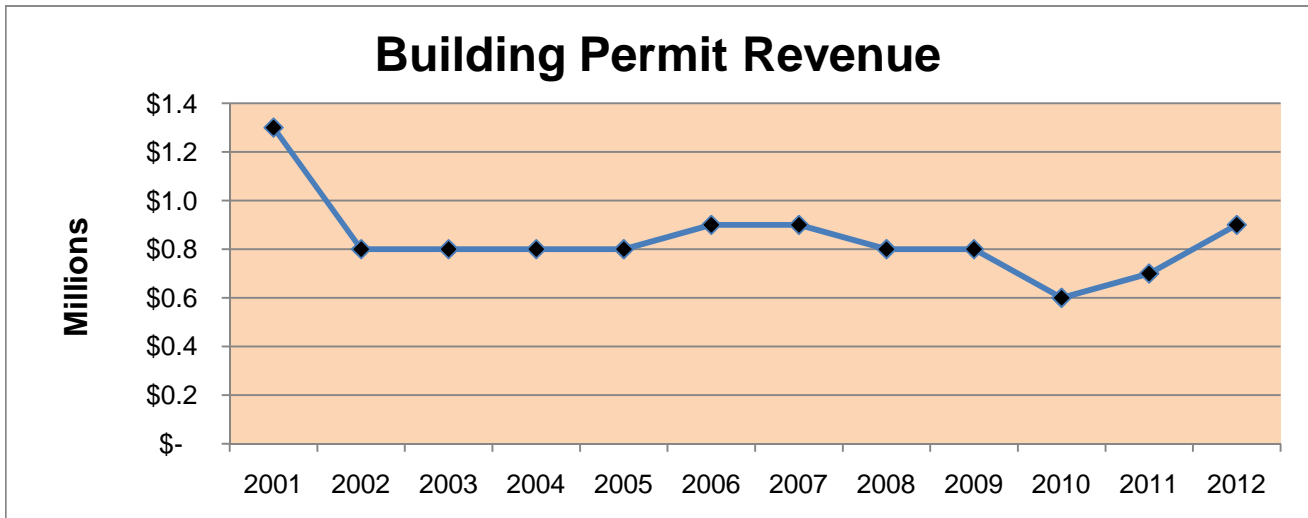
Property tax revenue is generated by multiplying the applicable millage rate times the available taxable value of the city. Restraints on the growth of this revenue source are tied to the "Consumer Price Index" (CPI), or 5%, whichever is less, for existing properties.





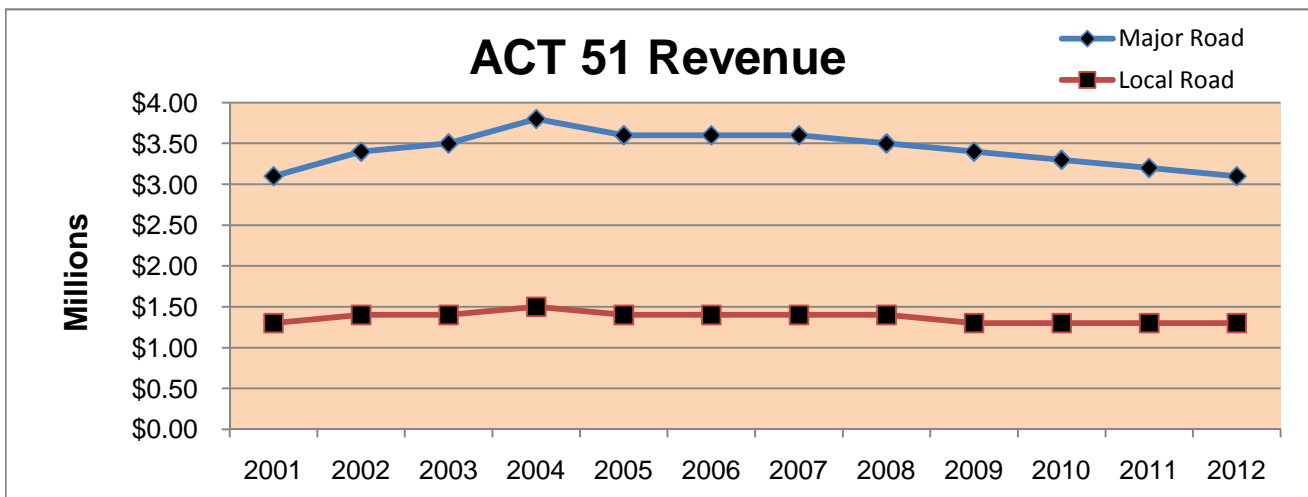
GENERAL FUND, continued

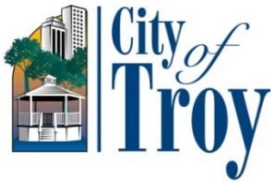
The fee amount for a building permit is calculated based upon the estimated cost of construction. This revenue source is affected by the economy, and in Troy's case, the amount of buildable property remaining.



SPECIAL REVENUES FUNDS

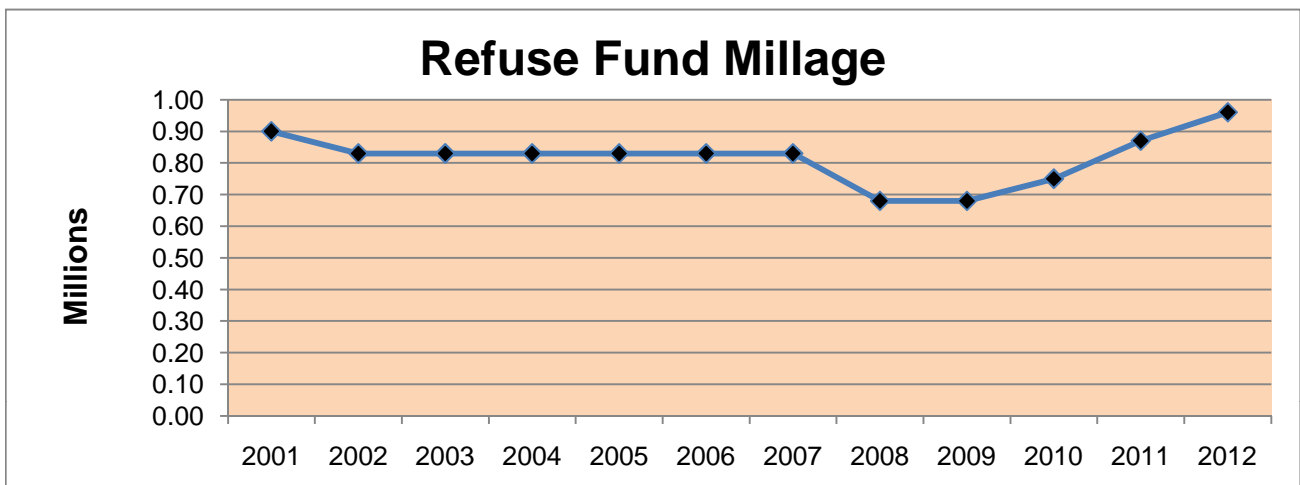
ACT 51 revenue is funded by the state and are based on a \$0.19 tax per gallon of gasoline sales, which is then returned to local units of government using a formula that includes population and number of miles of major and local roads. This source of revenue is tied directly to and affected by the price of gasoline, fuel efficiency and the number of miles driven. As can be seen from the chart pictured below, those factors have had a negative effect on this revenue source.





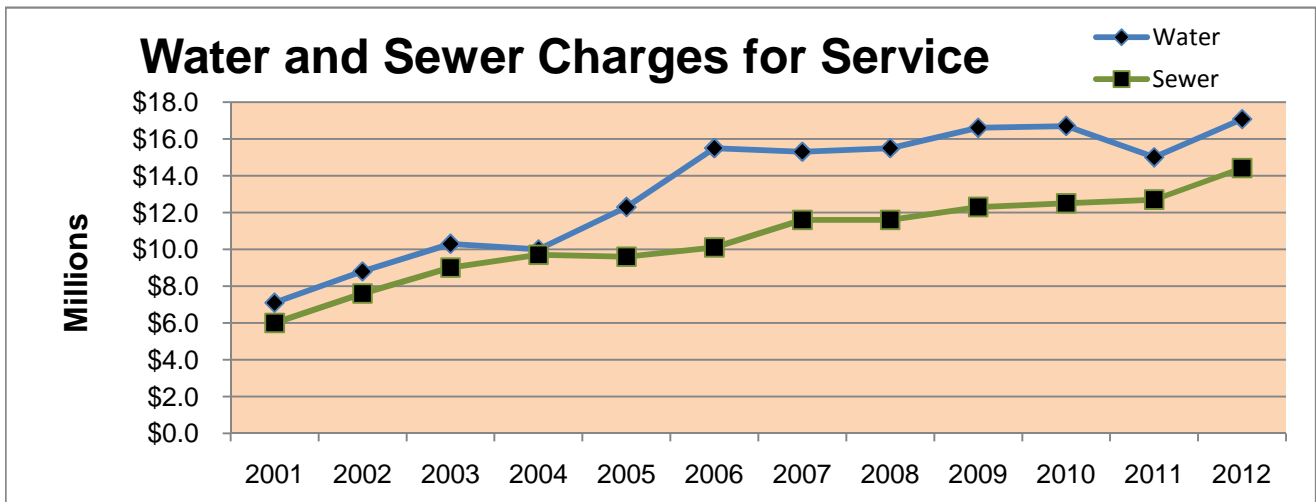
SPECIAL REVENUES FUNDS, continued

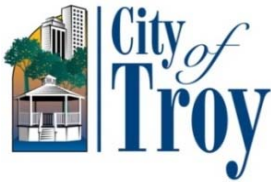
The Refuse Fund millage rate is determined by multiplying this rate (.96) times the taxable value in order to generate sufficient revenue to cover the cost of refuse collection and disposal as well as curbside recycling collection. The 2008 rate was reduced by .15 mills due to the re-bidding of collection and disposal services by SOCRRA member communities. The 2009/10 budget reflected a need to increase this millage rate due to a decrease in taxable value and an increase in costs. The .07 mill increase in 2009/10 came from the Capital millage rate. Due to the further reduction in taxable value, there was a need to increase the Refuse millage rate .12 mills to .87 mills in 2011 and .09 to .96 in 2012.



ENTERPRISE FUNDS

Water and sewer fees are reviewed annually. We are notified each December by the Detroit Water and Sewerage Department of the proposed rate adjustment for the next fiscal year. Since the City of Troy is responsible for the maintenance and improvements to the water and sewer infrastructure within the city, we add operations and maintenance cost to the fee in order to come up with the amount to charge Troy customers per thousand cubic feet of consumption.



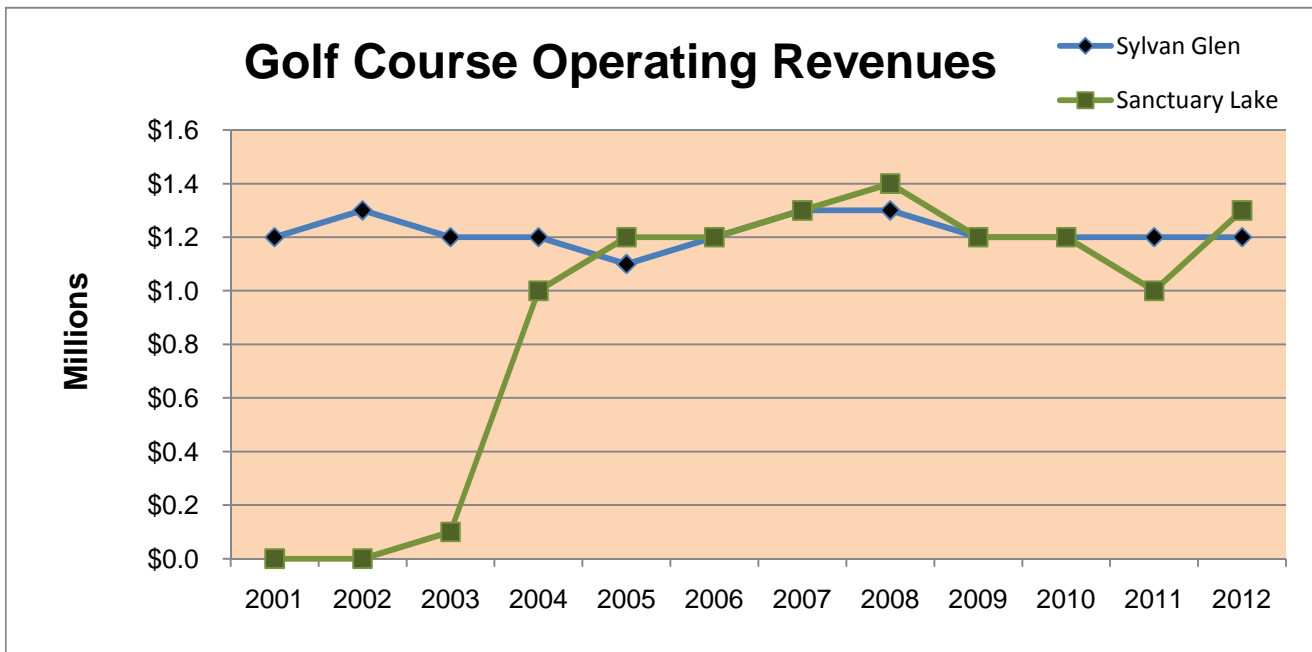


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MAJOR REVENUE SOURCES

ENTERPRISE FUNDS, continued

The City of Troy owns two public golf courses which are now operated and maintained by Billy Casper Golf. Sylvan Glen Golf Course is expected to produce 44,945 rounds of golf in 2012. Sanctuary Lake Golf Course is our newer public course that came on line in the spring of 2004. Sanctuary Lake is a links-style course and is projected to generate 28,230 rounds of golf for 2012. The greens fees are higher at Sanctuary Lake and golfers are required to take a cart due to the terrain, which accounts for the difference in the amount of revenue and projected rounds. Sanctuary Lake also has a practice facility consisting of a driving range, and chipping and putting areas.





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**GENERAL FUND
REVENUES SUMMARY BY ACCOUNT**

		2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
REVENUE							
TAXES							
4402	PROPERTY TAXES	\$33,808,079	\$30,500,000	\$30,500,000	52.73	\$28,000,000	50.76
4423	MOBILE HOME TAX	2,016	2,000	1,500	0.00	2,000	0.00
4427	SENIOR CITIZEN HOUSING	31,352	31,000	31,000	0.05	31,000	0.06
4445	TAX PENALTIES AND INTEREST	829,922	780,000	600,000	1.04	780,000	1.41
4447	ADMINISTRATION FEE	1,691,147	1,480,000	1,490,000	2.58	1,350,000	2.45
TOTAL - TAXES		\$36,362,515	\$32,793,000	\$32,622,500	56.40	\$30,163,000	54.69
BUSINESS LICENSES AND PERMITS							
4451.20	ELECTRIC, PLUMBING, HEATING	\$0	\$6,000	\$0	0.00	\$6,000	0.01
4451.30	BUILDERS	0	2,000	2,000	0.00	2,000	0.00
4451.40	SIGN ERECTORS	0	500	500	0.00	500	0.00
4451.50	SERVICE STATIONS	200	200	0	0.00	200	0.00
4451.60	AMUSEMENTS	18,966	17,000	19,000	0.03	19,000	0.03
4451.70	OTHER	24,089	20,000	0	0.00	20,000	0.04
TOTAL - BUSINESS LICENSES AND PERMITS		\$43,255	\$45,700	\$21,500	0.04	\$47,700	0.09
NON-BUSINESS LICENSES AND PERMIT							
4476.15	BUILDING	626,807	700,000	600,000	1.04	900,000	1.63
4476.20	ELECTRICAL	91,246	100,000	100,000	0.17	140,000	0.25
4476.25	MECHANICAL PERMITS	72,773	80,000	75,000	0.13	120,000	0.22
4476.30	PLUMBING	52,369	60,000	60,000	0.10	90,000	0.16
4476.35	ANIMAL	33,860	23,000	30,000	0.05	0	0.00
4476.40	SIDEWALKS	7,092	9,000	8,000	0.01	9,000	0.02
4476.45	FENCE	1,984	2,000	3,000	0.01	2,000	0.00
4476.50	SEWER INSPECTION	7,924	7,000	10,000	0.02	7,000	0.01
4476.55	RIGHT OF WAY	3,700	10,000	10,000	0.02	10,000	0.02
4476.60	MULTIPLE DWELLING	24,124	35,000	28,000	0.05	35,000	0.06
4476.65	GRADING	2,390	3,000	2,000	0.00	3,000	0.01
4476.70	FIRE PROTECTION	60,832	60,000	60,000	0.10	60,000	0.11
4476.75	OCCUPANCY	26,586	26,000	25,000	0.04	30,000	0.05
4476.80	SIGN	33,197	35,000	40,000	0.07	35,000	0.06
4476.85	FIREWORKS	750	500	500	0.00	500	0.00
4476.90	HAZARDOUS MATERIALS	24,050	12,000	5,000	0.01	10,000	0.02
4476.95	MISCELLANEOUS	870	1,000	2,000	0.00	1,000	0.00
TOTAL - NON-BUSINESS LICENSES AND PERMIT		\$1,070,552	\$1,163,500	\$1,058,500	1.83	\$1,452,500	2.63
TOTAL - LICENSES AND PERMITS		\$1,113,807	\$1,209,200	\$1,080,000	1.87	\$1,500,200	2.72



2011/12
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**GENERAL FUND
REVENUES SUMMARY BY ACCOUNT**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<u>FEDERAL GRANTS</u>						
4507 DOMESTIC PREPAREDNESS	1,050	0	0	0.00	0	0.00
4510 VEST	266	12,000	12,000	0.02	12,000	0.02
4512 MCOLES POLICE ACADEMY	0	0	5,600	0.01	0	0.00
4516 FIRE ACT	63,546	0	0	0.00	0	0.00
4519 EECBG	15,000	0	0	0.00	0	0.00
4524 OHSP	1,967	0	0	0.00	0	0.00
TOTAL - FEDERAL GRANTS	\$81,829	\$12,000	\$17,600	0.03	\$12,000	0.02
<u>STATE GRANTS - PUBLIC SAFETY</u>						
4543.100 CRIMINAL JUSTICE	\$25,535	\$27,000	\$27,000	0.05	\$27,000	0.05
4543.120 911 TRAINING	19,553	10,000	20,000	0.03	0	0.00
4543.130 OAKLAND COUNTY NET	5,753	5,200	7,500	0.01	1,300	0.00
TOTAL - STATE GRANTS - PUBLIC SAFETY	\$50,841	\$42,200	\$54,500	0.09	\$28,300	0.05
<u>STATE GRANT - CULTURE/RECREATION</u>						
4566.100 LIBRARY	\$15,900	\$16,050	\$15,000	0.03	\$0	0.00
TOTAL - STATE GRANT - CULTURE/RECREATION	\$15,900	\$16,050	\$15,000	0.03	\$0	0.00
<u>STATE GRANTS - OTHER</u>						
4569.110 COMMUNITY FORESTRY	\$200	\$0	\$0	0.00	\$0	0.00
TOTAL - STATE GRANTS - OTHER	\$200	\$0	\$0	0.00	\$0	0.00
<u>STATE REVENUE SHARING</u>						
4574.010 HOMESTEAD EXEMPTION	\$6,549	\$6,000	\$5,000	0.01	\$6,000	0.01
4574.020 LIQUOR LICENSES	66,258	68,000	68,000	0.12	68,000	0.12
4574.030 SALES TAX	5,615,666	5,200,000	5,100,000	8.82	5,200,000	9.43
TOTAL - STATE REVENUE SHARING	\$5,688,473	\$5,274,000	\$5,173,000	8.94	\$5,274,000	9.56
TOTAL - STATE GRANTS	\$5,755,414	\$5,332,250	\$5,242,500	9.06	\$5,302,300	9.61
<u>CONTRIBUTIONS - LOCAL</u>						
4582 PUBLIC SAFETY	\$13,317	\$32,000	\$15,000	0.03	\$15,000	0.03
4587 LIBRARY - PENAL FINES	103,327	100,000	100,000	0.17	100,000	0.18
4588 LIBRARY MINI GRANTS	5,000	0	0	0.00	0	0.00
4589 COUNTY - WEST NILE	18,035	6,000	0	0.00	0	0.00
TOTAL - CONTRIBUTIONS - LOCAL	\$139,679	\$138,000	\$115,000	0.20	\$115,000	0.21



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**GENERAL FUND
REVENUES SUMMARY BY ACCOUNT**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<u>CHARGES FOR SERVICES - FEES</u>						
4607.010	ANIMAL IMPOUNDS	\$1,050	\$500	\$1,000	0.00	\$0 0.00
4607.020	BUILDING BOARD OF APPEALS	860	1,000	1,000	0.00	1,000 0.00
4607.025	BUSINESS OCCUPANCY PERMIT	0	4,000	7,500	0.01	4,000 0.01
4607.030	CATV FRANCHISE FEES	978,068	1,000,000	950,000	1.64	1,000,000 1.81
4607.035	IFT EXEMPTION FEE	0	5,000	0	0.00	5,000 0.01
4607.040	NON-RESIDENTIAL LIBRARY CARD	17,200	10,000	16,000	0.03	0 0.00
4607.045	NON-RESIDENT INTERNET	5,969	3,000	6,000	0.01	0 0.00
4607.050	MISCELLANEOUS	1,450	2,000	1,000	0.00	1,000 0.00
4607.060	MUSEUM PROGRAM	61,674	200	10,000	0.02	0 0.00
4607.064	ADMISSION - MUSEUM	14,321	6,000	5,000	0.01	0 0.00
4607.066	ADMISSION - NATURE CENTER	10,308	9,000	10,000	0.02	0 0.00
4607.070	PLAN REVIEW	61,986	70,000	50,000	0.09	60,000 0.11
4607.085	NON-SUFFICIENT FUNDS	10,426	10,000	12,000	0.02	12,000 0.02
4607.090	PLANNED UNIT DEVELOP APPLICATION	7,090	6,000	15,000	0.03	6,000 0.01
4607.110	SITE PLANS	25,870	25,000	25,000	0.04	25,000 0.05
4607.135	TELECOM - METRO	240,426	240,000	230,000	0.40	240,000 0.44
4607.140	TOWING	13,000	12,000	20,000	0.03	20,000 0.04
4607.150	VITAL STATISTICS	131,099	135,000	135,000	0.23	135,000 0.24
4607.170	ZONING BOARD OF APPEALS	4,205	4,000	6,000	0.01	5,000 0.01
4607.180	ZONING	2,800	4,000	5,000	0.01	5,000 0.01
TOTAL - CHARGES FOR SERVICES - FEES		\$1,587,801	\$1,546,700	\$1,505,500	2.60	\$1,519,000 2.75



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**GENERAL FUND
REVENUES SUMMARY BY ACCOUNT**

		2010	2011	2011	%	2012	%
		ACTUAL	PROJECTED	BUDGET		BUDGET	
<u>CHARGES/SERVICES RENDERED</u>							
4626.010	OPEN AND CLOSE CEMETERY	\$3,500	\$3,000	\$4,000	0.01	\$3,000	0.01
4626.020	COURT ORDERED PMT & INS	4,875	8,000	12,000	0.02	10,000	0.02
4626.030	COUNTY ROAD MAINTENANCE	234,064	250,000	250,000	0.43	0	0.00
4626.060	DEPARTMENT OF PUBLIC WORKS	9,950	10,000	30,000	0.05	10,000	0.02
4626.070	DUPLICATING AND PHOTOSTATS	40,146	38,000	40,000	0.07	38,000	0.07
4626.080	ELECTION SERVICES	3,878	150	100	0.00	100	0.00
4626.085	SCHOOL ELECTIONS	0	3,500	3,300	0.01	0	0.00
4626.090	ENGINEERING FEES	1,410,338	1,300,000	1,000,000	1.73	1,300,000	2.36
4626.095	INSPECTIONS - MADISON HEIGHTS	26,400	2,200	26,400	0.05	0	0.00
4626.100	LANDSCAPING/TREE PRES PLAN	7,421	2,000	8,000	0.01	2,000	0.00
4626.110	MICROFILMING	2,919	4,000	5,000	0.01	4,000	0.01
4626.120	MISCELLANEOUS	10,247	10,000	10,000	0.02	10,000	0.02
4626.125	PASSPORTS	43,628	40,000	50,000	0.09	40,000	0.07
4626.130	POLICE SERVICES - CONTRACT	68,075	90,000	50,000	0.09	90,000	0.16
4626.135	POLICE SERVICES - CLAWSON	203,270	203,000	203,000	0.35	190,000	0.34
4626.140	POLICE REPORTS	49,749	50,000	40,000	0.07	50,000	0.09
4626.141	POLICE PBT	2,295	500	2,500	0.00	400	0.00
4626.145	POLICE APCO TRAINING	0	0	5,650	0.01	0	0.00
4626.170	ROW	68,407	10,000	10,000	0.02	10,000	0.02
4626.210	SOIL EROSION	12,080	15,000	30,000	0.05	15,000	0.03
4626.220	SPECIAL ROW MAINTENANCE	7,648	10,000	40,000	0.07	10,000	0.02
4626.230	WEED CUTTING	23,612	31,000	24,000	0.04	25,000	0.05
TOTAL - CHARGES/SERVICES RENDERED		\$2,232,501	\$2,080,350	\$1,843,950	3.19	\$1,807,500	3.28
<u>CHARGES/SERVICE - SALES</u>							
4642.010	ABANDONED VEHICLES	\$46,665	\$55,000	\$50,000	0.09	\$45,000	0.08
4642.020	AUCTION CONFISCATED PROPERTY	24,483	20,000	20,000	0.03	20,000	0.04
4642.050	LANDSCAPING AND GREENBELTS	12,291	12,000	12,000	0.02	12,000	0.02
4642.070	MISCELLANEOUS	16,318	20,000	20,000	0.03	20,000	0.04
4642.080	PRINTED MATERIALS	1,246	1,000	1,000	0.00	1,000	0.00
4642.100	OUTDOOR EDUCATION CENTER	30,886	15,000	15,000	0.03	0	0.00
4642.115	SENIOR STORE	16,309	16,000	20,000	0.03	0	0.00
4642.120	SIGN INSTALLATION	87	0	1,000	0.00	0	0.00
4642.130	SMART TICKETS	5,073	0	5,000	0.01	0	0.00
4642.150	TREE PLANTING	2,810	4,000	2,800	0.00	2,800	0.01
TOTAL - CHARGES/SERVICE - SALES		\$156,167	\$143,000	\$146,800	0.25	\$100,800	0.18



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**GENERAL FUND
REVENUES SUMMARY BY ACCOUNT**

		2010	2011	2011	%	2012	%
		ACTUAL	PROJECTED	BUDGET		BUDGET	
<u>CHARGES/SERVICE - USE/ADMIN</u>							
4651.050	NATURE CENTER	60,395	10,000	15,000	0.03	0	0.00
4651.074	SENIOR CITIZEN ACTIVITY	332,674	320,000	370,000	0.64	100,000	0.18
4651.075	COMMUNITY CENTER PASSES	1,392,669	1,325,000	1,525,000	2.64	1,400,000	2.54
4651.076	COMMUNITY CENTER SWIM PROGRAMS	252,774	240,000	230,000	0.40	240,000	0.44
4651.077	COMMUNITY CENTER FITNESS CLASSES	69,341	60,000	92,000	0.16	60,000	0.11
4651.078	COMMUNITY CENTER PROGRAMS/EVENTS	28,213	25,000	30,000	0.05	30,000	0.05
4651.080	RECREATION	1,421,026	1,200,000	1,400,000	2.42	803,000	1.46
TOTAL - CHARGES/SERVICE - USE/ADMIN		\$3,557,092	\$3,180,000	\$3,662,000	6.33	\$2,633,000	4.77
TOTAL - CHARGES FOR SERVICES		\$7,533,561	\$6,950,050	\$7,158,250	12.38	\$6,060,300	10.99
<u>FINES AND FORFEITS</u>							
4655.010	COUNTY REIMBURSEMENT-COURT	\$379,863	\$400,000	\$400,000	0.69	\$400,000	0.73
4655.015	DMIF	11,498	2,000	0	0.00	2,000	0.00
4655.020	DRUG FORFEITURE PROCEEDS	379,962	200,000	270,000	0.47	200,000	0.36
4655.022	POLICE INVESTIGATIONS REIMBURSE	71,002	60,000	68,000	0.12	62,000	0.11
4655.030	FALSE ALARMS - FIRE DEPT	35,250	28,000	26,000	0.04	30,000	0.05
4655.040	FALSE ALARMS - POLICE	142,283	240,000	220,000	0.38	240,000	0.44
4655.046	FEDERAL DRUG FORFEITURE	1,170	30,000	39,270	0.07	30,000	0.05
4655.050	LIBRARY MATERIALS	128,701	100,000	130,000	0.22	20,000	0.00
4655.060	OUIL REIMBURSEMENT	73,901	70,000	55,000	0.10	70,000	0.13
4655.062	OWI FORFEITURE	0	2,000	0	0.00	2,000	0.00
4655.065	CIVIL INFRACTIONS	1,260	500	2,000	0.00	0	0.00
4655.066	STATE DRUG FORFEITURE	505	15,000	30,000	0.05	15,000	0.03
4655.070	BOND PROCESSING FEES	1,334	1,000	1,000	0.00	1,000	0.00
TOTAL - FINES AND FORFEITS		\$1,226,728	\$1,148,500	\$1,241,270	2.15	\$1,072,000	1.94



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**GENERAL FUND
REVENUES SUMMARY BY ACCOUNT**

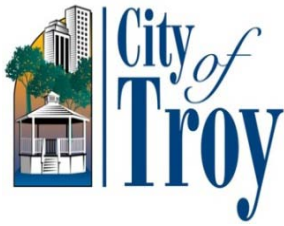
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<u>RENT INCOME</u>						
4667.010 BUILDING RENT	\$232,462	\$250,000	\$250,000	0.43	\$250,000	0.45
4667.015 COMMUNICATION TOWER	59,400	57,600	57,600	0.10	57,600	0.10
4667.020 CONCESSION STAND	2,280	4,800	3,500	0.01	3,500	0.01
4667.025 COMMUNITY CENTER RENT	262,926	250,000	260,000	0.45	250,000	0.45
4667.028 FLYNN PARK - BEAUMONT	15,000	15,240	15,240	0.03	15,240	0.03
4667.030 MUSEUM FACILITY RENTAL	4,700	2,000	2,000	0.00	0	0.00
4667.045 LIBRARY CAFE	4,520	3,000	4,500	0.01	0	0.00
4667.050 LIBRARY AUDIO VISUAL	15,301	12,000	16,000	0.03	0	0.00
4667.060 LIBRARY BOOKS	1,704	1,000	2,500	0.00	0	0.00
4667.075 FIELD MAINTENANCE	50,999	50,000	50,000	0.09	30,000	0.05
4667.085 PARKING LOT (SMART)	192,898	190,000	185,000	0.32	190,000	0.34
4667.095 TENNIS BUBBLE	26,562	27,000	28,000	0.05	28,000	0.05
TOTAL - RENT INCOME	\$868,753	\$862,640	\$874,340	1.51	\$824,340	1.49
<u>INVESTMENT INCOME</u>						
4669.020 INVESTMENT INCOME	\$267,442	\$250,000	\$300,000	0.52	\$250,000	0.45
TOTAL - INVESTMENT INCOME	\$267,442	\$250,000	\$300,000	0.52	\$250,000	0.45
TOTAL - INTEREST AND RENTS	\$1,136,194	\$1,112,640	\$1,174,340	2.03	\$1,074,340	1.95
<u>MISCELLANEOUS</u>						
4671 MISCELLANEOUS	\$8,982	\$10,000	\$10,000	0.02	\$10,000	0.02
TOTAL - MISCELLANEOUS	\$8,982	\$10,000	\$10,000	0.02	\$10,000	0.02
<u>PRIVATE CONTRIBUTIONS</u>						
4675.040 LIBRARY	\$0	\$0	\$1,000	0.00	\$0	0.00
4675.050 FIRE DEPARTMENT	0	200	0	0.00	0	0.00
4675.060 MISCELLANEOUS	4,465	3,000	0	0.00	2,000	0.00
4675.070 MUSEUM	57,083	40,000	40,000	0.07	0	0.00
4675.080 POLICE	8,097	35,000	5,000	0.01	5,000	0.01
4675.110 PARKS AND RECREATION	1,510	12,000	1,000	0.00	1,000	0.00
TOTAL - PRIVATE CONTRIBUTIONS	\$71,155	\$90,200	\$47,000	0.08	\$8,000	0.01
<u>REIMBURSEMENTS</u>						
4676.010 REIMBURSEMENTS	\$3,614	\$12,000	\$12,220	0.02	\$0	0.00
TOTAL - REIMBURSEMENTS	\$3,614	\$12,000	\$12,220	0.02	\$0	0.00



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**GENERAL FUND
REVENUES SUMMARY BY ACCOUNT**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
<u>ADMINISTRATIVE CHARGES</u>						
4677.226 REFUSE	\$50,000	\$51,500	\$51,500	0.09	\$53,000	0.10
4677.301 DEBT SERVICE	50,000	51,500	51,500	0.09	53,000	0.10
4677.584 GOLF COURSE	50,000	30,000	51,500	0.09	30,000	0.05
4677.590 SEWER	150,000	195,000	195,000	0.34	201,000	0.36
4677.591 WATER	175,000	250,000	250,000	0.43	258,000	0.47
4677.661 MOTOR POOL	50,000	51,500	51,500	0.09	53,000	0.10
4677.731 RETIREMENT SYSTEM	25,000	25,000	25,000	0.04	25,000	0.05
TOTAL - ADMINISTRATIVE CHARGES	\$550,000	\$654,500	\$676,000	1.17	\$673,000	1.22
<u>REFUNDS AND REBATES</u>						
4687.010 LEGAL FEES	\$0	\$0	\$5,000	0.01	\$0	0.00
4687.040 REBATES	10,353	4,500	4,500	0.01	4,500	0.01
TOTAL - REFUNDS AND REBATES	\$10,353	\$4,500	\$9,500	0.02	\$4,500	0.01
TOTAL - REVENUE	\$53,993,831	\$49,466,840	\$49,406,180	85.42	\$45,994,640	83.39
<u>OTHER FINANCING SOURCES</u>						
<u>OPERATING TRANSFERS IN</u>						
4699.101 GENERAL	\$0	\$0	\$2,400,000	4.15	\$2,610,131	4.73
4699.202 MAJOR STREET FUND	1,678,007	1,725,800	1,887,960	3.26	1,742,850	3.18
4699.203 LOCAL STREETS FUND	1,628,568	1,606,310	1,721,940	2.98	1,662,080	3.01
4699.243 LDFA	50,000	50,000	50,000	0.09	50,000	0.09
4699.248 DDA	388,274	355,250	376,560	0.65	258,000	0.47
4699.250 BROWNFIELD	1,198,310	25,000	25,000	0.04	25,000	0.05
4699.257 BUDGET STABILIZATION	300,000	305,000	305,000	0.53	305,000	0.55
4699.401 CAPITAL	0	0	0	0.00	1,500,000	2.72
4699.403 SPECIAL ASSESSMENT	1,000,000	1,000,000	1,000,000	1.73	356,000	0.65
4699.590 SEWER	627,160	631,270	666,350	1.15	652,820	1.18
TOTAL - OPERATING TRANSFERS IN	\$6,870,319	\$5,698,630	\$8,432,810	14.58	\$9,161,881	16.61
1010 TOTAL - GENERAL FUND REVENUE	\$60,864,151	\$55,165,470	\$57,838,990		\$55,156,521	



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**GENERAL FUND
EXPENDITURES SUMMARY BY DEPARTMENT**

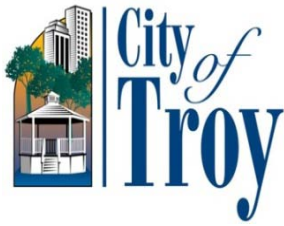
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET	% CHANGE 2012
<u>BUILDING INSPECTION</u>					
371 BUILDING INSPECTION	\$1,882,269	\$983,800	\$962,513	\$1,198,913	24.56
TOTAL - BUILDING INSPECTION	\$1,882,269	\$983,800	\$962,513	\$1,198,913	24.56
<u>COUNCIL/EXEC ADMINISTRATION</u>					
102 COUNCIL	\$55,895	\$56,042	\$60,393	\$58,142	-3.73
172 MANAGER	673,130	1,168,565	1,218,814	1,194,990	-1.95
215 CLERK	495,823	471,980	478,760	0	0
262 ELECTIONS	200,255	202,991	263,367	0	0
266 CITY ATTORNEY	1,084,123	953,760	1,036,260	1,009,386	-2.59
270 HUMAN RESOURCES	519,676	482,430	491,384	0	0
748 COMMUNITY AFFAIRS	340,715	0	0	0	0.00
TOTAL - COUNCIL/EXEC ADMINISTRATION	\$3,369,616	\$3,335,768	\$3,548,977	\$2,262,518	-36.00
<u>ENGINEERING</u>					
442 ENGINEERING	\$1,995,256	\$1,862,300	\$1,900,946	\$1,898,786	-0.11
443 TRAFFIC ENGINEERING	48,209	37,470	51,051	50,339	-1.39
TOTAL - ENGINEERING	\$2,043,465	\$1,899,770	\$1,951,997	\$1,949,125	-0.15
<u>FINANCE</u>					
191 ACCOUNTING	\$836,004	\$754,850	\$765,140	\$734,170	-4.05
192 RISK MANAGEMENT	252,133	174,530	177,236	184,016	3.83
215 CLERK	0	0	0	362,369	-24.31
223 INDEPENDENT AUDITOR	61,225	61,331	64,000	58,000	-9.38
233 PURCHASING	377,310	308,565	379,798	268,812	-29.22
247 BOARD OF REVIEW	3,035	2,930	2,925	2,925	-0.01
253 TREASURER	629,768	821,785	629,837	663,725	5.38
257 ASSESSING	965,023	805,770	806,901	821,227	1.78
262 ELECTIONS	0	0	0	218,618	-16.99
270 HUMAN RESOURCES	0	0	0	418,847	-14.76
TOTAL - FINANCE	\$3,124,498	\$2,929,761	\$2,825,836	\$3,732,709	32.00
<u>FIRE</u>					
337 FIRE ADMINISTRATION	\$305,748	\$317,080	\$325,342	\$312,697	-3.89
338 FIRE OPERATIONS	895,413	1,024,828	960,873	785,994	-18.20
340 FIRE COMPANIES	1,280,941	1,300,531	1,326,840	1,576,840	18.84
341 FIRE PREVENTION	1,000,850	940,110	946,422	861,577	-8.96
343 FIRE COMMUNICATIONS	199,104	188,930	194,940	218,810	12.24
344 FIRE HALLS	581,551	455,270	483,921	458,280	-5.30
TOTAL - FIRE	\$4,263,606	\$4,226,749	\$4,238,338	\$4,214,198	-0.57



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**GENERAL FUND
EXPENDITURES SUMMARY BY DEPARTMENT**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET	% CHANGE 2012
<u>LIBRARY/MUSEUM</u>					
790 LIBRARY	\$3,391,740	\$2,100,080	\$2,259,670	\$662,550	-70.68
804 MUSEUM BUILDINGS	494,418	196,740	199,773	56,960	-71.49
807 MUSEUM GROUNDS	19,772	19,800	18,798	16,000	-14.88
TOTAL - LIBRARY/MUSEUM	\$3,905,930	\$2,316,620	\$2,478,241	\$735,510	-70.32
<u>OTHER GENERAL GOVERNMENT</u>					
261 FIRE-POLICE TRAINING CENTER	\$87,515	\$96,610	\$102,060	\$87,710	-14.06
265 CITY HALL	785,460	799,200	831,350	740,200	-10.96
277 DISTRICT COURT	204,020	204,310	243,210	223,210	-8.22
410 BOARD OF ZONING APPEALS	6,841	9,880	7,634	9,194	20.43
721 PLANNING	606,635	775,740	678,306	731,544	7.85
723 PLANNING COMMISSION	18,590	14,417	19,581	15,035	-23.22
740 REAL ESTATE AND DEVELOPMENT	359,762	0	0	0	0.00
TOTAL - OTHER GENERAL GOVERNMENT	\$2,068,823	\$1,900,157	\$1,882,141	\$1,806,893	-4.00
<u>PARKS AND RECREATION</u>					
752 PARKS & REC ADMINISTRATION	\$1,428,515	\$1,155,010	\$1,089,860	\$942,402	-13.53
753 RECREATION	1,347,077	1,252,352	1,369,317	879,807	-35.75
754 SENIOR PROGRAMS	356,775	352,608	406,856	157,246	-61.35
755 COMMUNITY CENTER	2,318,859	2,004,078	2,232,614	1,977,088	-11.45
756 CIVIC CENTER MAINTENANCE	273,926	268,810	330,147	306,518	-7.16
757 CEMETERY MAINTENANCE	84,320	19,050	28,524	40,351	41.47
758 PARKS GARAGE	63,189	76,820	83,173	67,860	-18.41
759 ATHLETIC FIELD MAINTENANCE	172,830	167,970	150,571	187,102	24.26
770 PARKS MAINTENANCE	1,034,370	1,122,680	859,846	980,610	14.04
771 NATURE CENTER	394,594	207,040	263,513	35,007	-86.72
772 PARK EQUIPMENT REPAIR	81,282	106,500	95,346	18,641	-80.45
773 PARKS-SPECIAL EVENTS	19,728	13,430	19,884	500	-97.49
774 MAJOR TREE MAINTENANCE	6,516	2,030	10,707	290	-97.29
775 MAJOR TREE PLANTING	1,640	8,000	8,601	2,000	-76.75
776 MAJOR TREE STORM DAMAGE	1,299	910	1,150	200	-82.61
777 LOCAL TREE MAINTENANCE	323,959	165,780	257,186	205,030	-20.28
778 LOCAL TREE PLANTING	60	840	901	300	-66.70
779 LOCAL TREE STORM DAMAGE	13,040	3,980	9,317	250	-97.32
780 STREET ISLAND MAINTENANCE-MAJOR	115,713	111,480	104,607	110,940	6.05
781 STREET ISLAND MAINTENANCE-LOCAL	1,504	70	3,667	270	-92.64
782 STREET ISLAND MAINT-NORTHFIELD	17,521	11,000	22,403	11,000	-50.90
783 STREET ISLAND MAINTENANCE-DDA	140,923	155,250	176,556	158,000	-10.51
TOTAL - PARKS AND RECREATION	\$8,197,638	\$7,205,688	\$7,524,747	\$6,081,412	-19.18



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**GENERAL FUND
EXPENDITURES SUMMARY BY DEPARTMENT**

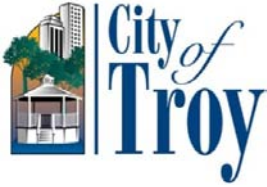
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET	% CHANGE 2012
POLICE					
305 POLICE ADMINISTRATION	\$1,575,129	\$1,723,200	\$1,760,763	\$1,697,915	-3.57
307 CRIMINAL INVESTIGATIONS	1,582,205	1,569,750	1,644,696	1,871,479	13.79
308 CRIME INFORMATION UNIT	573,949	674,250	655,623	720,560	9.90
309 SPECIAL INVESTIGATIONS UNIT	692,491	542,700	630,123	505,018	-19.85
310 NARCOTICS ENFORCEMENT	135,620	142,690	141,408	146,718	3.75
311 DRUG ENFORCEMENT	254,867	417,000	176,324	228,149	29.39
314 JUVENILE UNIT	685,007	608,690	718,257	610,187	-15.05
315 ROAD PATROL	10,031,057	10,667,940	10,838,356	11,647,950	7.47
316 K NINE	572,885	609,060	616,748	671,067	8.81
317 DIRECTED PATROL UNIT	691,120	695,330	732,162	722,456	-1.33
318 TRAFFIC UNIT	1,577,635	1,739,300	1,694,976	1,862,303	9.87
319 CROSSING GUARDS	20,491	21,290	22,251	22,466	0.97
321 CRIMINAL JUSTICE TRAINING (322)	30,595	25,000	27,000	27,000	0.00
322 TRAINING SECTION	371,865	373,060	439,128	387,872	-11.67
324 EMERGENCY RESPONSE/PREPAREDNESS	179,306	218,820	219,260	222,714	1.58
325 COMMUNICATIONS SECTION	2,250,173	2,470,320	2,603,854	2,347,395	-9.85
326 RECORDS SECTION	623,427	569,470	694,697	600,714	-13.53
328 ANIMAL CONTROL	123,662	107,870	152,669	157,772	3.34
329 LOCKUP SECTION	1,344,313	1,373,500	1,458,994	1,561,756	7.04
333 PROPERTY SECTION	99,952	99,170	99,374	107,636	8.31
334 RESEARCH & TECHNOLOGY	698,258	729,610	727,630	850,402	16.87
335 COMMUNITY SERVICES SECTION	642,758	882,920	995,338	903,791	-9.20
TOTAL - POLICE	\$24,756,766	\$26,260,940	\$27,049,630	\$27,873,319	3.05



2011/12
Budget

**GENERAL FUND
EXPENDITURES SUMMARY BY DEPARTMENT**

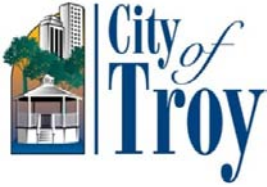
	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET	% CHANGE 2012	
STREETS AND DRAINS						
444	SIDEWALK ADMINISTRATION	\$23,480	\$21,600	\$26,131	\$21,792	-16.61
448	STREET LIGHTING	464,732	474,430	468,956	510,186	8.79
464	MAJOR SURFACE MAINTENANCE	441,723	496,650	603,241	510,254	-15.41
465	MAJOR GUARD RAILS AND POSTS	6,370	2,080	2,093	2,504	19.62
466	MAJOR SWEEPING	40,826	41,920	50,245	69,083	37.49
469	MAJOR DRAIN STRUCTURES	88,839	75,490	126,184	92,971	-26.32
470	MAJOR ROADSIDE CLEANUP	12,623	11,860	16,442	10,701	-34.92
471	MAJOR GRASS & WEED CONTROL	37,548	18,690	50,723	40,002	-21.14
475	MAJOR SIGNS	76,020	82,750	68,796	67,716	-1.57
477	MAJOR MARKINGS	67,095	100,070	98,674	93,196	-5.55
478	MAJOR SNOW & ICE CONTROL	291,761	348,510	494,173	475,309	-3.82
479	MAJOR ADMINISTRATION	615,202	547,780	377,386	875,196	131.91
481	LOCAL SURFACE MAINT - GRAVEL	42,776	39,280	37,828	32,430	-14.27
482	LOCAL SURFACE MAINT	509,762	463,060	383,385	374,332	-2.36
485	LOCAL GUARD RAILS & POSTS	3,683	2,960	4,391	4,590	4.53
486	LOCAL SWEEPING	166,895	137,990	185,768	138,986	-25.18
489	LOCAL DRAIN STRUCTURES	295,122	238,230	257,932	210,149	-18.53
490	LOCAL ROADSIDE CLEANUP	2,730	6,230	6,821	7,078	3.77
491	LOCAL GRASS & WEED CONTROL	616	5,130	5,410	3,230	-40.29
495	LOCAL SIGNS	149,490	140,720	134,302	137,700	2.53
497	LOCAL MARKINGS	11,347	22,400	20,364	17,944	-11.88
498	LOCAL SNOW & ICE CONTROL	257,401	349,510	479,814	477,440	-0.49
499	LOCAL ADMINISTRATION	188,746	200,800	205,925	258,200	25.39
500	COUNTY SURFACE MAINTENANCE	9,242	2,380	1,005	10,000	895.31
501	COUNTY DRAIN STRUCTURES	176	60	0	0	0.00
502	COUNTY SNOW & ICE CONTROL	255,548	314,400	423,170	59,259	-86.00
503	COUNTY ADMINISTRATION	19,717	17,570	17,660	0	-100
507	COUNTY SWEEPING	3,173	2,330	5,203	2,000	-61.56
511	SIDEWALK MAINT - SNOW CONTROL	13,791	16,930	16,968	19,128	12.73
512	SIDEWALK MAINT - GENERAL	89,465	115,850	132,971	127,727	-3.94
514	RETENTION PONDS	208,197	177,910	208,887	180,037	-13.81
515	OPEN DRAIN MAINTENANCE	133,476	91,990	72,468	75,559	4.27
516	DRAINS ADMINISTRATION	169,094	206,550	193,544	245,654	26.92
517	STORM SEWER & RYD	120,857	121,590	163,392	108,442	-33.63
519	WEEDS/SNOW AND ICE	27,181	33,230	36,317	43,129	18.76
TOTAL - STREETS AND DRAINS		\$4,844,705	\$4,928,930	\$5,376,569	\$5,301,924	-1.39
TOTAL - GENERAL FUND		\$58,457,315	\$55,988,183	\$57,838,990	\$55,156,521	-4.69



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Budget

**GENERAL FUND
BUDGETARY CENTERS BY OBJECT**

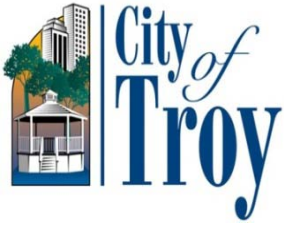
	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<u>BUILDING INSPECTION</u>						
PERSONAL SERVICES	\$1,952,451	\$1,952,714	\$1,691,204	\$0	\$720,320	\$46,913
SUPPLIES	6,888	6,973	7,646	3,500	7,880	3,500
OTHER SERVICE CHARGES	162,407	178,257	183,419	980,300	234,313	1,148,500
TOTAL - BUILDING INSPECTION	\$2,121,746	\$2,137,944	\$1,882,269	\$983,800	\$962,513	\$1,198,913
<u>COUNCIL/EXEC ADMINISTRATION</u>						
PERSONAL SERVICES	\$3,099,038	\$3,167,382	\$2,800,286	\$2,759,528	\$2,831,347	\$1,846,118
SUPPLIES	127,854	106,087	115,047	67,820	110,520	47,500
OTHER SERVICE CHARGES	522,849	475,521	454,283	508,420	607,110	368,900
TOTAL - COUNCIL/EXEC ADMINISTRATION	\$3,749,742	\$3,748,989	\$3,369,616	\$3,335,768	\$3,548,977	\$2,262,518
<u>ENGINEERING</u>						
PERSONAL SERVICES	\$2,225,800	\$2,091,914	\$1,708,665	\$1,572,750	\$1,590,297	\$1,595,945
SUPPLIES	27,321	19,967	13,681	19,500	22,000	19,500
OTHER SERVICE CHARGES	423,725	413,234	320,554	307,520	339,700	333,680
TOTAL - ENGINEERING	\$2,676,846	\$2,525,115	\$2,043,465	\$1,899,770	\$1,951,997	\$1,949,125
<u>FINANCE</u>						
PERSONAL SERVICES	\$2,592,153	\$2,572,275	\$2,571,353	\$2,236,525	\$2,312,946	\$2,967,419
SUPPLIES	72,299	66,933	65,838	65,050	70,050	104,270
OTHER SERVICE CHARGES	339,426	543,755	487,308	628,186	442,840	661,020
TOTAL - FINANCE	\$3,003,877	\$3,182,963	\$3,124,498	\$2,929,761	\$2,825,836	\$3,732,709
<u>FIRE</u>						
PERSONAL SERVICES	\$1,868,644	\$1,786,845	\$1,763,966	\$1,743,118	\$1,792,028	\$1,501,378
SUPPLIES	315,428	363,010	349,806	429,900	321,100	365,550
OTHER SERVICE CHARGES	2,188,940	2,272,259	2,149,834	2,053,731	2,125,210	2,347,270
TOTAL - FIRE	\$4,373,012	\$4,422,114	\$4,263,606	\$4,226,749	\$4,238,338	\$4,214,198
<u>LIBRARY/MUSEUM</u>						
PERSONAL SERVICES	\$2,885,086	\$3,010,638	\$2,898,324	\$1,501,360	\$1,630,611	\$373,150
SUPPLIES	113,252	101,591	91,090	45,400	64,900	16,500
OTHER SERVICE CHARGES	1,100,994	1,055,020	916,516	769,860	782,730	345,860
CAPITAL OUTLAY	732,107	0	0	0	0	0
TOTAL - LIBRARY/MUSEUM	\$4,831,439	\$4,167,249	\$3,905,930	\$2,316,620	\$2,478,241	\$735,510
<u>OTHER</u>						
OPERATING TRANSFER OUT	\$10,000	\$0	\$0	\$0	\$0	\$0
TOTAL - OTHER	\$10,000	\$0	\$0	\$0	\$0	\$0



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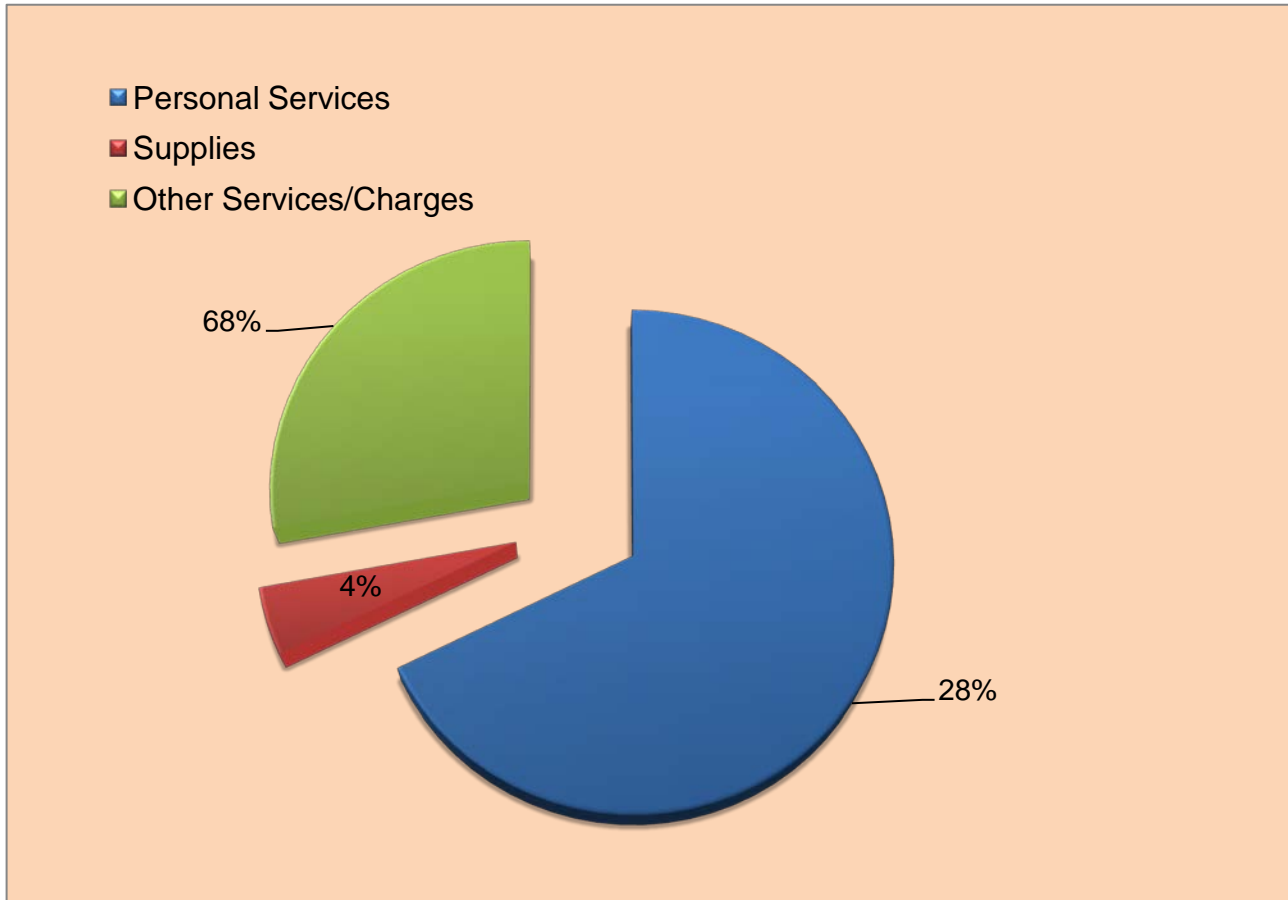
**GENERAL FUND
BUDGETARY CENTERS BY OBJECT**

	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<u>OTHER GENERAL GOVERNMENT</u>						
PERSONAL SERVICES	\$961,706	\$941,759	\$774,684	\$583,877	\$546,811	\$604,883
SUPPLIES	32,539	30,485	20,987	23,550	35,500	36,750
OTHER SERVICE CHARGES	1,433,898	1,263,128	1,273,152	1,292,730	1,299,830	1,165,260
TOTAL - OTHER GENERAL GOVERNMENT	\$2,428,143	\$2,235,372	\$2,068,823	\$1,900,157	\$1,882,141	\$1,806,893
<u>PARKS AND RECREATION</u>						
PERSONAL SERVICES	\$4,357,482	\$4,624,042	\$4,330,934	\$3,120,003	\$3,379,147	\$2,069,652
SUPPLIES	1,121,814	1,031,154	535,092	485,300	576,900	399,700
OTHER SERVICE CHARGES	3,934,387	3,872,502	3,331,612	3,600,385	3,568,700	3,612,060
TOTAL - PARKS AND RECREATION	\$9,413,684	\$9,527,698	\$8,197,638	\$7,205,688	\$7,524,747	\$6,081,412
<u>POLICE</u>						
PERSONAL SERVICES	\$20,609,121	\$20,986,711	\$21,115,250	\$22,641,010	\$23,367,170	\$24,150,914
SUPPLIES	477,618	508,023	483,534	559,460	598,990	556,375
OTHER SERVICE CHARGES	3,183,163	2,987,492	3,157,982	3,060,470	3,083,470	3,166,030
TOTAL - POLICE	\$24,269,902	\$24,482,226	\$24,756,766	\$26,260,940	\$27,049,630	\$27,873,319
<u>STREETS AND DRAINS</u>						
PERSONAL SERVICES	\$2,797,506	\$2,912,518	\$2,573,002	\$2,560,180	\$2,720,409	\$2,456,134
SUPPLIES	894,550	870,254	494,170	597,430	735,070	561,910
OTHER SERVICE CHARGES	1,908,691	1,904,611	1,777,533	1,771,320	1,921,090	2,283,880
TOTAL - STREETS AND DRAINS	\$5,600,747	\$5,687,383	\$4,844,705	\$4,928,930	\$5,376,569	\$5,301,924
TOTAL - GENERAL FUND	\$62,479,136	\$62,117,055	\$58,457,315	\$55,988,183	\$57,838,990	\$55,156,521



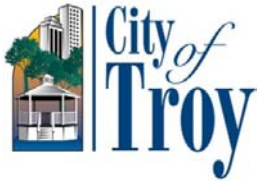
2011/12
Budget

GENERAL FUND
EXPENDITURES BY OBJECT



The total General Fund budget is \$55,156,521.

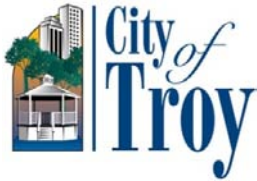
This graph shows expenditures by object as a percent of the General Fund.



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**GENERAL FUND
EXPENDITURES HISTORY BY DEPARTMENT**

	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 BUDGET	2012 BUDGET
<u>BUILDING INSPECTION</u>					
BUILDING INSPECTION	\$2,121,746	\$2,137,944	\$1,882,269	\$962,513	\$1,198,913
TOTAL - BUILDING INSPECTION	\$2,121,746	\$2,137,944	\$1,882,269	\$962,513	\$1,198,913
<u>COUNCIL/EXEC ADMINISTRATION</u>					
COUNCIL	\$63,465	\$63,131	\$55,895	\$60,393	\$58,142
MANAGER	752,365	755,340	673,130	1,218,814	1,194,990
CLERK	506,562	475,399	495,823	478,760	0
ELECTIONS	232,223	267,624	200,255	263,367	0
CITY ATTORNEY	1,029,220	1,073,949	1,084,123	1,036,260	1,009,386
HUMAN RESOURCES	566,950	595,335	519,676	491,384	0
COMMUNITY AFFAIRS	598,957	518,212	340,715	0	0
TOTAL - COUNCIL/EXEC ADMIN	\$3,749,742	\$3,748,989	\$3,369,616	\$3,548,977	\$2,262,518
<u>ENGINEERING</u>					
ENGINEERING	\$2,443,156	\$2,432,591	\$1,995,256	\$1,900,946	\$1,898,786
TRAFFIC ENGINEERING	233,689	92,524	48,209	51,051	50,339
TOTAL - ENGINEERING	\$2,676,846	\$2,525,115	\$2,043,465	\$1,951,997	\$1,949,125
<u>FINANCE</u>					
ACCOUNTING	\$1,152,628	\$1,146,827	\$836,004	\$765,140	\$734,170
RISK MANAGEMENT	0	3,253	252,133	177,236	184,016
CLERK	0	0	0	0	362,369
INDEPENDENT AUDITOR	60,347	62,157	61,225	64,000	58,000
PURCHASING	370,410	376,904	377,310	379,798	268,812
BOARD OF REVIEW	1,753	4,661	3,035	2,925	2,925
TREASURER	496,767	628,293	629,768	629,837	663,725
ASSESSING	921,972	960,869	965,023	806,901	821,227
ELECTIONS	0	0	0	0	218,618
HUMAN RESOURCES	0	0	0	0	418,847
TOTAL - FINANCE	\$3,003,877	\$3,182,963	\$3,124,498	\$2,825,836	\$3,732,709
<u>FIRE</u>					
FIRE ADMINISTRATION	\$326,790	\$320,779	\$305,748	\$325,342	\$312,697
FIRE OPERATIONS	839,431	913,626	895,413	960,873	785,994
FIRE COMPANIES	1,216,091	1,308,317	1,280,941	1,326,840	1,576,840
FIRE PREVENTION	1,106,416	1,025,427	1,000,850	946,422	861,577
FIRE COMMUNICATIONS	201,543	196,687	199,104	194,940	218,810
FIRE HALLS	682,740	657,277	581,551	483,921	458,280
TOTAL - FIRE	\$4,373,012	\$4,422,114	\$4,263,606	\$4,238,338	\$4,214,198
<u>LIBRARY/MUSEUM</u>					
LIBRARY	\$4,334,104	\$3,689,222	\$3,391,740	\$2,259,670	\$662,550
MUSEUM BUILDINGS	472,819	459,021	494,418	199,773	56,960
MUSEUM GROUNDS	24,516	19,006	19,772	18,798	16,000
TOTAL - LIBRARY/MUSEUM	\$4,831,439	\$4,167,249	\$3,905,930	\$2,478,241	\$735,510



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**GENERAL FUND
EXPENDITURES HISTORY BY DEPARTMENT**

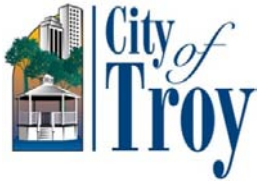
	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 BUDGET	2012 BUDGET
<u>OTHER</u>					
TRANSFERS OUT	\$10,000	\$0	\$0	\$0	\$0
TOTAL - OTHER	\$10,000	\$0	\$0	\$0	\$0
<u>OTHER GENERAL GOVERNMENT</u>					
FIRE-POLICE TRAINING CENTER	\$98,866	\$100,360	\$87,515	\$102,060	\$87,710
CITY HALL	819,161	810,607	785,460	831,350	740,200
DISTRICT COURT	245,089	216,500	204,020	243,210	223,210
BOARD OF ZONING APPEALS	6,252	6,006	6,841	7,634	9,194
PLANNING	732,573	642,046	606,635	678,306	731,544
PLANNING COMMISSION	27,149	24,722	18,590	19,581	15,035
REAL ESTATE AND DEVELOPMENT	499,052	435,133	359,762	0	0
TOTAL - OTHER GENERAL GOVERNMENT	\$2,428,143	\$2,235,372	\$2,068,823	\$1,882,141	\$1,806,893
<u>PARKS AND RECREATION</u>					
PARKS & REC ADMINISTRATION	\$1,185,635	\$1,647,045	\$1,428,515	\$1,089,860	\$942,402
RECREATION	1,377,080	1,375,708	1,347,077	1,369,317	879,807
SENIOR PROGRAMS	531,223	407,175	356,775	406,856	157,246
COMMUNITY CENTER	2,547,585	2,539,263	2,318,859	2,232,614	1,977,088
CIVIC CENTER MAINTENANCE	352,103	404,890	273,926	330,147	306,518
CEMETERY MAINTENANCE	32,837	29,022	84,320	28,524	40,351
PARKS GARAGE	83,809	78,513	63,189	83,173	67,860
ATHLETIC FIELD MAINTENANCE	264,088	206,493	172,830	150,571	187,102
PARKS MAINTENANCE	1,064,051	1,031,656	1,034,370	859,846	980,610
NATURE CENTER	432,202	541,084	394,594	263,513	35,007
PARK EQUIPMENT REPAIR	105,221	84,780	81,282	95,346	18,641
PARKS-SPECIAL EVENTS	24,076	31,921	19,728	19,884	500
MAJOR TREE MAINTENANCE	3,312	10,745	6,516	10,707	290
MAJOR TREE PLANTING	7,655	7,214	1,640	8,601	2,000
MAJOR TREE STORM DAMAGE	1,753	1,892	1,299	1,150	200
LOCAL TREE MAINTENANCE	848,522	326,165	323,959	257,186	205,030
LOCAL TREE PLANTING	17,571	388,295	60	901	300
LOCAL TREE STORM DAMAGE	47,595	9,802	13,040	9,317	250
STREET ISLAND MAINTENANCE-MAJOR	206,364	214,842	115,713	104,607	110,940
STREET ISLAND MAINTENANCE-LOCAL	6,368	3,854	1,504	3,667	270
STREET ISLAND MAINT-NORTHFIELD	72,387	55,780	17,521	22,403	11,000
STREET ISLAND MAINTENANCE-DDA	202,249	131,560	140,923	176,556	158,000
TOTAL - PARKS AND RECREATION	\$9,413,684	\$9,527,698	\$8,197,638	\$7,524,747	\$6,081,412



**2011/12
Budget**

**GENERAL FUND
EXPENDITURES HISTORY BY DEPARTMENT**

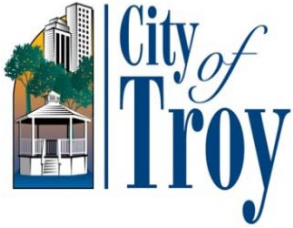
	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 BUDGET	2012 BUDGET
<u>POLICE</u>					
POLICE ADMINISTRATION	\$1,968,644	\$1,718,730	\$1,575,129	\$1,760,763	\$1,697,915
CRIMINAL INVESTIGATIONS	2,117,334	2,166,202	1,582,205	1,644,696	1,871,479
CRIME INFORMATION UNIT	220,471	325,279	573,949	655,623	720,560
SPECIAL INVESTIGATIONS UNIT	712,416	729,999	692,491	630,123	505,018
NARCOTICS ENFORCEMENT	150,070	123,756	135,620	141,408	146,718
DRUG ENFORCEMENT	153,235	152,164	254,867	176,324	228,149
JUVENILE UNIT	688,949	693,263	685,007	718,257	610,187
ROAD PATROL	9,278,497	9,526,364	10,031,057	10,838,356	11,647,950
K NINE	521,889	547,168	572,885	616,748	671,067
DIRECTED PATROL UNIT	649,144	642,192	691,120	732,162	722,456
TRAFFIC UNIT	1,663,815	1,649,733	1,577,635	1,694,976	1,862,303
CROSSING GUARDS	20,427	20,131	20,491	22,251	22,466
CRIMINAL JUSTICE TRAINING (322)	27,835	26,160	30,595	27,000	27,000
TRAINING SECTION	410,640	432,037	371,865	439,128	387,872
EMERGENCY RESPONSE/PREPAREDNESS	142,013	119,091	179,306	219,260	222,714
COMMUNICATIONS SECTION	2,132,731	2,305,310	2,250,173	2,603,854	2,347,395
RECORDS SECTION	584,316	592,570	623,427	694,697	600,714
ANIMAL CONTROL	155,735	134,151	123,662	152,669	157,772
LOCKUP SECTION	1,145,869	1,113,563	1,344,313	1,458,994	1,561,756
PROPERTY SECTION	88,567	205,742	99,952	99,374	107,636
RESEARCH & TECHNOLOGY	685,135	719,083	698,258	727,630	850,402
COMMUNITY SERVICES SECTION	752,170	539,539	642,758	995,338	903,791
TOTAL - POLICE	\$24,269,902	\$24,482,226	\$24,756,766	\$27,049,630	\$27,873,319



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**GENERAL FUND
EXPENDITURES HISTORY BY DEPARTMENT**

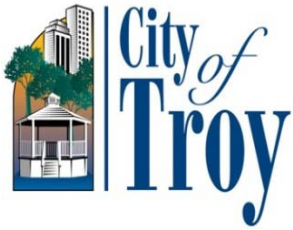
	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 BUDGET	2012 BUDGET
<u>STREETS AND DRAINS</u>					
SIDEWALK ADMINISTRATION	\$21,233	\$25,525	\$23,480	\$26,131	\$21,792
STREET LIGHTING	400,817	414,648	464,732	468,956	510,186
MAJOR SURFACE MAINTENANCE	567,895	476,315	441,723	603,241	510,254
MAJOR GUARD RAILS AND POSTS	994	807	6,370	2,093	2,504
MAJOR SWEEPING	57,501	54,471	40,826	50,245	69,083
MAJOR DRAIN STRUCTURES	169,597	67,021	88,839	126,184	92,971
MAJOR ROADSIDE CLEANUP	17,263	6,783	12,623	16,442	10,701
MAJOR GRASS & WEED CONTROL	62,743	62,324	37,548	50,723	40,002
MAJOR SIGNS	78,676	68,555	76,020	68,796	67,716
MAJOR MARKINGS	76,383	108,733	67,095	98,674	93,196
MAJOR SNOW & ICE CONTROL	635,553	520,596	291,761	494,173	475,309
MAJOR ADMINISTRATION	620,754	1,068,939	615,202	377,386	875,196
LOCAL SURFACE MAINT - GRAVEL	21,707	24,290	42,776	37,828	32,430
LOCAL SURFACE MAINT	305,554	343,388	509,762	383,385	374,332
LOCAL SURF MAINT - CONCRETE	0	58	0	0	0
LOCAL GUARD RAILS & POSTS	4,208	2,372	3,683	4,391	4,590
LOCAL SWEEPING	179,989	213,620	166,895	185,768	138,986
LOCAL DRAIN STRUCTURES	282,024	197,593	295,122	257,932	210,149
LOCAL ROADSIDE CLEANUP	2,623	5,048	2,730	6,821	7,078
LOCAL GRASS & WEED CONTROL	2,909	2,278	616	5,410	3,230
LOCAL SIGNS	101,869	87,296	149,490	134,302	137,700
LOCAL MARKINGS	12,840	9,914	11,347	20,364	17,944
LOCAL SNOW & ICE CONTROL	537,052	431,206	257,401	479,814	477,440
LOCAL ADMINISTRATION	230,331	240,709	188,746	205,925	258,200
COUNTY SURFACE MAINTENANCE	5,051	2,508	9,242	1,005	10,000
COUNTY DRAIN STRUCTURES	0	0	176	0	0
COUNTY SNOW & ICE CONTROL	543,774	481,233	255,548	423,170	59,259
COUNTY ADMINISTRATION	23,512	26,774	19,717	17,660	0
COUNTY SWEEPING	6,511	1,888	3,173	5,203	2,000
SIDEWALK MAINT - SNOW CONTROL	21,737	12,547	13,791	16,968	19,128
SIDEWALK MAINT - GENERAL	117,159	90,665	89,465	132,971	127,727
RETENTION PONDS	155,598	166,296	208,197	208,887	180,037
OPEN DRAIN MAINTENANCE	39,742	62,782	133,476	72,468	75,559
DRAINS ADMINISTRATION	156,564	176,785	169,094	193,544	245,654
STORM SEWER & RYD	105,438	204,274	120,857	163,392	108,442
WEEDS/SNOW AND ICE	35,142	29,142	27,181	36,317	43,129
TOTAL - STREETS AND DRAINS	\$5,600,747	\$5,687,383	\$4,844,705	\$5,376,569	\$5,301,924
TOTAL - GENERAL FUND	\$62,479,136	\$62,117,055	\$58,457,315	\$57,838,990	\$55,156,521



2011/12
Budget

**GENERAL FUND
EXPENDITURES SUMMARY BY ACCOUNT**

	2010 ACTUAL	2011 PROJECTED	2011 BUDGET	%	2012 BUDGET	%
EXPENDITURES						
PERSONAL SERVICES						
PERSONAL SERVICE	\$25,575,006	\$22,525,827	\$24,579,224	42.50	\$21,392,368	38.78
ELECTED AND APPOINTED	23,975	24,450	24,450	0.04	25,800	0.05
ELECTION INSPECTORS	29,793	61,500	54,615	0.09	34,475	0.06
FICA	2,085,780	1,722,999	1,893,313	3.27	1,647,903	2.99
WORKERS COMP AND UNEMPLOYMENT	481,255	416,554	494,809	0.86	403,045	0.73
SICK PAY ALLOWANCE	1,414,768	1,257,710	1,296,265	2.24	1,057,496	1.92
HOSPITAL AND LIFE INSURANCE	4,263,906	3,853,293	4,200,202	7.26	4,092,371	7.42
VACATION	2,213,004	2,156,410	2,227,743	3.85	1,799,576	3.26
RETIREMENT	6,140,180	6,699,608	6,120,466	10.58	7,159,472	12.98
TOTAL - PERSONAL SERVICES	\$42,227,667	\$38,718,351	\$40,891,087	70.70	\$37,612,506	68.19
SUPPLIES						
OFFICE SUPPLIES	\$165,299	\$155,500	\$206,300	0.36	\$146,600	0.27
POSTAGE	153,116	124,250	148,900	0.26	139,150	0.25
PHOTOGRAPHIC SUPPLIES	557	0	0	0.00	0	0.00
SUPPLIES FOR RESALE	12,741	6,000	13,000	0.02	0	0.00
OPERATING SUPPLIES	1,032,256	1,074,700	1,101,140	1.90	897,120	1.63
FUEL	31,040	30,000	17,800	0.03	28,800	0.05
TOOLS	10,408	17,000	19,000	0.03	17,000	0.03
UNIFORMS	184,386	209,500	225,470	0.39	200,585	0.36
REPAIR/MTNCE SUPPLIES	587,087	679,960	811,300	1.40	682,300	1.24
TOTAL - SUPPLIES	\$2,176,890	\$2,296,910	\$2,542,910	4.40	\$2,111,555	3.83
OTHER SERVICE CHARGES						
PROFESSIONAL SERVICES	\$1,118,180	\$1,133,721	\$1,142,100	1.97	\$881,810	1.60
CONTRACTUAL SERVICES	3,367,313	4,707,170	3,535,100	6.11	5,333,530	9.67
COMPUTER SERVICES	1,478,165	1,232,675	1,266,750	2.19	1,008,200	1.83
CONSULTANT SERVICES	160,401	150,000	358,383	0.62	200,000	0.36
HEALTH SERVICES	21,819	21,420	38,750	0.07	46,300	0.08
COMMUNICATIONS	74,500	68,470	71,300	0.12	66,500	0.12
TRANSPORTATION	79,799	71,580	77,730	0.13	60,380	0.11
COMMUNITY PROMOTION	36,142	30,990	49,080	0.08	15,670	0.03
PRINTING & PUBLISHING	206,628	186,660	280,880	0.49	188,360	0.34
OTHER FEES	202,775	200,000	248,000	0.43	110,000	0.20
PUBLIC UTILITIES	1,958,381	2,108,330	2,352,510	4.07	2,170,810	3.94
RENTALS	2,908,784	2,507,270	2,620,290	4.53	2,498,210	4.53
MISCELLANEOUS	1,835,052	1,567,631	1,616,444	2.79	1,858,730	3.37
MEMBERSHIP & DUES	100,753	107,595	110,300	0.19	105,940	0.19
EDUCATION & TRAINING	160,905	213,750	259,530	0.45	209,050	0.38
OTHER	110,841	290,660	194,116	0.34	478,970	0.87
TAX REFUNDS	231,758	375,000	183,730	0.32	200,000	0.36
TOTAL - OTHER SERVICE CHARGES	\$14,052,192	\$14,972,922	\$14,404,993	24.91	\$15,432,460	27.98
CAPITAL OUTLAY						
OFFICE EQUIPMENT	565	0	0	0.00	0	0.00
TOTAL - CAPITAL OUTLAY	\$565	\$0	\$0	0.00	\$0	0.00
TOTAL - EXPENSE	\$58,457,315	\$55,988,183	\$57,838,990	100	\$55,156,521	100



General Fund Revenues and Expenditures

■ Total Revenues

■ Total Expenditures

